Appendix-I



APPENDIX - II FIRST DRAFT OF PROFESSIONAL COMMITMENT SCALE

Sr. No	Statement	Very Often	Often	Some- times	Rarely	Never
1.	I myself being a teacher know how students learn.					
2.	I know how to teach my students effectively.					
3.	I have a sound knowledge of current learning theories and of pedagogical models.					
4.	I have knowledge of theory and research in child and adolescent development.					
5.	I have knowledge of various fields of study which contribute to an understanding of student learning.					
6.	I know the principles and skills of instruction and design program accordingly for the students.					
7.	I know how to engage students actively in learning.					
8.	I have a critical understanding of both formative and summative assessment including the uses of both.					
9.	I am aware of how curriculum and assessment is structured to support learning.					
10.	I am aware of the important concepts, structure and development of content areas.					
11.	I know the pedagogical approaches, resources and technologies used to support and assess student learning within the content areas.					
12.	I know how to integrate learning and student understanding across the number of content areas.					

Sr. No	Statement	Very Often	Often	Some- times	Rarely	Never
13.	I am aware of tools and practices for assessing, recording and reporting student learning progress to parents and other stakeholders.					
14.	I demonstrate empathy and positive attitude for students.					
15.	I regard all students capable of learning.					
16.	I demonstrate positive rapport with the students.					
17.	I demonstrate an understanding of equity in my practices.					
18.	I know .how to identify prior knowledge, the learning strengths and weaknesses of students, and other factors which impact learning.					
19.	I have an understanding of the cultural and religious diversity and of socio-economic status which have impact on the learning of students.					
20.	I am aware of teaching and classroom management challenges.					
21.	I appreciate the trust shown by the parents and the community towards me.					
22.	I am aware of various ways by which parent-teacher relationship can be developed.					
23.	I use my professional knowledge to establish clear, challenging and achievable learning goals for students.					
24.	I design the lesson and unit plans which integrate a wide range of activities, materials and resources to support learning.					

Sr. No	Statement	Very Often	Often	Some- times	Rarely	Never
25.	I use ICT and other learning technologies for teaching lessons to students.					
26.	I plan learning sequences and units based on the curriculum, guidelines given by the board and (new) semester system.					
27.	I monitor and record student learning and provide appropriate feedback to the students regarding their progress and how to improve.					
28.	I exhibit model exemplary behaviour for cooperative learning and positive interactions with others.					
29.	I work co-operatively and purposefully with colleagues who share with me the responsibility for the learning and welfare of students.					
30.	I understand and employ strategies for building positive relationships with students, parents and colleagues.					
31.	1 develop curiosity and enthusiasm among students for learning.					
32.	I create opportunities for students for learning, exploring ideas and emerging understanding and develop their skills.					
33.	I use a range of teaching approaches which foster independent learning to cater different learning needs.					
34.	I recognize the value of regularly reflecting on the professional knowledge and practice.					

Sr. No	Statement	Very Often	Often	Some- times	Rarely	Never
35.	I am aware of strengths, preferences and needs as a learner.					
36.	I employ effective strategies for development of my knowledge and refine professional practice.					
37.	I demonstrate a capacity to work collaboratively within the profession to achieve broader goals of society.					
38.	I contribute to the professional learning community by engaging with professional body.					
39.	I understand the social, ethical and political dimensions of education.					
40.	I understand professional behaviour and ethical code of conduct expected by a teacher.					
41.	I am aware of professional duties and expectations of teachers and fulfil these competently.					
42.	I know the content area properly and understand how knowledge is created, organized, linked together with other disciplines and applied beyond school settings.					
43.	I design instructions that address core concepts, skills and help students to meet their learning needs.					
44.	I select appropriate instructional materials and resources (including technological resources) for representing various ideas of curriculum before the students.					

Sr. No	Statement	Very Often	Often	Some- times	Rarely	Never
45.	I engage students in a variety of explanations that help them to develop conceptual understanding.					
46.	I use understanding of students to create connections between the subject matter and student experiences.					
47.	I develop alternative instructional strategies to meet specific needs of students with learning disabilities.					
48.	I plan lessons that extend beyond factual recall and challenges students to develop higher level of cognitive skills.					
49.	I pose questions to students that encourage them to view, analyze and interpret ideas from multiple perspectives.					
50.	I create supportive learning environment that encourages appropriate standards of behavior, positive social interaction and active engagement in learning and self motivation.					
51.	I understand the role of community agencies in supporting the schools and work collaboratively with them.					
52.	I explore and evaluate the application of current research, instructional approaches and strategies to improve students" learning.					
53.	I participate in workshops, seminars and conferences for my own professional development.					

Sr. No	Statement	Very Often	Often	Some- times	Rarely	Never
54.	I maintain and upgrade my own standards for the best interest of students.					
55.	I follow all the policies of the school and also respect the professional boundaries guided by school authority.					
56.	I conduct various activities among the students with a view to develop values among them					
57.	I pose myself as a role model though my own conduct to develop various values among students					
58.	I myself conduct and also participate in various activities that develop sportsmanship spirit among the students					
59.	I develop awareness among the students by discussing various incidences happening among the students.					
60.	I help students to imbibe their role in the family and in the society.					
61.	I make students understand their rights and duties as a citizen in a democratic country					
62.	I have idea that all the activities conducted in the school hardly help in all round development of students.					
63.	I never use ICT and other learning technologies for teaching lessons to students.					

APPENDIX - III

FIRST DRAFT OF JOB SATISFACTION SCALE

Job Satisfaction Scale: (Note: You have to attempt all the options given)

Sr.		Statement	Very	Often		Rare-	Never				
No.			often		times	1y					
1	kn ยเจ	ippose you have no taste fo low it also, still the principa ોકે તમને કોઈ વિષય પ્રત્યે અણગમો	l tells y છે ਅਰੇ c	ou to tea	ach it the	en-					
	刃	આચાર્ય તમને તેજ વિષય ભણાવવાનું કહે છે તો -									
	A	You will tell the principal that you will not be able to teach it under any circumstances. તમે આચાર્યને જણાવશો કે તમે કોઈપણ પરિસ્થિતિમાં તે ભણાવી શકો નહી.									
	В	You shall prepare the subject and try to take interest in it. તમે તે વિષયની તૈયારી કરશો તેમજ તેમાં રસ લેવાનો પ્રયત્ન કરશો.									
	С	You shall teach the subject as if imposed on you. તમે તે વિષયને તમારા પર થોપી દીધેલ હોય તેમ ભણાવશો.									
2	tea be એક	A new teacher is appointed in the school and you are working as a teacher for long time. Then your attitude towards that teacher will be – એક નવા શિક્ષકની ભર્તી શાળામાં થઈ છે અને તમે ઘણા સમયથી શિક્ષક તરીકે કામ કરો છો. તો, આ શિક્ષક પ્રત્યે તમારું વલણ-									
	A	Friendly and co- operative. મિત્રતાવાળું અને સહકાર આપનારું.									
	В	Provocative as it will help in the learning of new entrant teacher. ઉશ્કેરનારું જેથી નવા આવેલ શિક્ષકને ભણાવવામાં મદદ રહે.									
	С	To find faults and run him down. તેમનામાં ભૂલો શોધવી અને તેમને									

Sr.		Statement	Very	Often	Some-		Never			
No.		Λ ₂	often		times	ly				
	~	નીયા બતાવવા.								
3	Suppose a student cannot do homework due to his domestic circumstances. In such a situation you will – ધારોકે કોઈ વિદ્યાર્થી પોતાના ઘરેલું પરિસ્થિતીઓને કારણે ગૃહકાર્ય નથી કરતો. તો આવી									
	પરિસ્થિતીમાં તમે-									
	A	Hear him patiently. તેને ધીરજથી સાંભળશો.								
	В	See his parents and try to find out the actual problem. તેના વાલી ને મળીને ખરી તકલીફ જાણવાનો પ્રયાસ કરશો.								
	С	Pressurise him to do his homework. તેને ગૃહકાર્ય કરવા માટે દબાણ કરશો.								
4	If there is a rift between you and the management in a matter of administration then – જો તમારા અને સંચાલક વચ્ચે કોઈક વહીવટી મુદ્દે અણબનાવ થાય છે તો-									
	A	I would make necessary changes in my own views after due discussion with the school committee. હું શાળાના મંડળની સાથે પૂરતી ચર્ચા કરી મારા પોતાના મત/અભિપ્રાયમાં જરૂરી બદલાવ લાવીશ.								
	В	I would openly oppose the management. હું સંચાલકનો વિરોધ જાહેરમાં કરીશ.								
	С	I would complain to the educational department and seek its help. હું શિક્ષણ વિભાગમાં ફરિયાદ કરી તેમની મદદ લઈશ.								
5	stı	cording to you a teacher ıdents – ારા મત મુજબ જે શિક્ષક વિદ્યાર્થીઓની ર				ions w	ith the			
	A	Can inspire the students for developing self confidence among them.								

Sr.		Statement	Very	Often	Some-	Rare-	Never	
No.			often		times	1y		
		વિદ્યાર્થીઓને પ્રેરીત કરી તેમનો આત્મવિશ્વાસ વધારે છે.						
	В	Cannot maintain discipline in the classroom. વર્ગખંડમાં શિસ્ત જાળવી શકે નહી.						
	С	Can be termed as trying to seek cheap popularity among the students. વિદ્યાર્થીઓમાં લોકપ્રિયતા પામવા હલ્કી રીત અપનાવે છે એવું કહેવાય.						
6	Δο	a teacher you are faithful	to volir	studen	te vour	feeling :	for this	
O	fai	a teacher you are laithful thfulness is that – લ્લક તરીકે તમે તમારા વિદ્યાર્થીઓ પ્રત્યે વ	_		-			
	A	The faithfulness is misused by students. વિદ્યાર્થીઓ વફાદારીનો દુરુપયોગ કરે છે.						
	В	The faithfulness is considered as your weakness by the students. વિદ્યાર્થીઓ વફાદારીને તમારી નબળાઈ માને છે.						
	С	The faithfulness is equally reciprocated by the students. [นิยัเซโซฟ์ นุยเยริโต นุร.ศ ร์ได้ นุเที ซ์.						
7	Suppose you develop friendly relations with students while organizing extra curricular activities then – ધારો કે સહ-અભ્યાસિક પ્રવૃત્તિઓનું આયોજન કરતી વખતે તમારી અને વિદ્યાર્થીઓની વચ્ચે							
		ાતા કેળવાય છે તો –	T	T		T		
	A	You will stop conduction of such activities in the school. તમે શાળામાં આવી પ્રવૃત્તિઓનું આયોજન કરવાનું બંધ કરશો.						
	В	Explain to students that in spite of your friendly						

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
	С	relations you will not err from your responsibilities. તમે વિદ્યાર્થીઓને સમજાવશો કે તમારા આવા મિત્રતાભર્યા સંબંધો થી તમે તમારી જવાબદારી ઓમાં ચૂકશો નહી. Punish those students who misuse your friendly relation with them. જે વિદ્યાર્થીઓ મારી મિત્રતાનો				7	
8		દુરુપયોગ કરશે તેમને હું સજા કરીશ. student is found weak in a s		then –			
	АВ	You will tell the student to take help of a clever student. તમે તે વિદ્યાર્થીને હોશિયાર વિદ્યાર્થીની મદદ લેવાનું કહેશો. You will try to remove the weakness of the student by finding out the main reason behind it. તમે તે નબળાઈનું મુખ્ય કારણ શોધીને ને દૂર કરવાનો પ્રયાસ કરશો. You will inform the principal about it. તમે આયાર્થને આ બાબતે જાણ કરશો.	મળ છ ત <u>ા</u> -				
9		e relationship between the ક્ષક અને વિદ્યાર્થી વચ્ચેનો સંબંધ –	teacher	and stu	ident sho	ould be	_
	A	Confined to school and studies only. શાળા તેમજ ભણવા સુધી મર્યાદિત હોવું જોઈએ.					
	В	Life long and mutually helpful. જાંદગીભર એકબીજાને મદદરૂપ થાય એવું.					
	С	Limited to the overall development of the					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
		student. વિદ્યાર્થીઓના સર્વાંગી વિકાસ સુધી મર્યાદિત હોવું જોઈએ.					
10	the	case if you have some gi en- કોઈકવાર તમને શાળા અધિકારી વિરુધ્ધ			inst sch	ool autl	norities
	A	You shall complain to the school authorities itself. તમે શાળાના જ અધિકારીઓને ફરિયાદ કરશો.					
	В	You shall discuss with your colleagues. તમે તમારા સહકર્મચારીઓની સાથે ચર્ચા કરશો.					
	С	You shall complain to the teacher association. તમે શિક્ષક મંડળમાં ફરિયાદ કરશો.					
11		ur idea of an ideal curricult ારા મત મુજબ આદર્શ અભ્યાસક્રમ કેવો		р у -	l		
	A		<u> </u>				
	В	The curriculum should have few subjects but giving sound knowledge. અભ્યાસક્રમ માં થોડા જ વિષય રાખવા પણ ઊંડાણમાં જ્ઞાન આપતો હોવો જોઈએ.					
	С	The curriculum should be according to the level of students and should be dynamic. અભ્યાસક્રમ વિદ્યાર્થીઓની કક્ષા પ્રમાણે અને સમયાંતરે બદલાતો હોવો જોઈએ.					
12		case if there are no suffici	ient tea	ching a	ids for a	lesson	in the

Sr. No.		Statement	Very often	Often	Some- times	Rare- ly	Never
110.	જો			<u>-1</u>)-	CIIIIOS	<u>-y</u>	
	A	You will not worry and manage without it. તમે ચિંતિત થયા વિના તેના વગર જ ચલાવી લેશો.					
,	В	You will borrow from other school and use them temporarily. તમે બીજી શાળા પાસેથી કામચલાઉ ધોરણે માંગી લાવશો.					
	С	You will take help of students to prepare teaching aids. તમે વિદ્યાર્થીઓની મદદથી તે શૈક્ષણિક સાધન બનાવડાવશો.					
13	th	case your are puzzled wit en- તમે શાળામાં તમારા અંગત મુશ્કેલીના ક		_	-	ms in s	schools
	A	It will be impossible for you to continue your duty as a teacher. તમારી માટે શિક્ષકની ફરજ બજાવવાનું અશકય બનશે.					
	В	There will be no hitch in my duties toward the school. તમારી શાળા પ્રત્યેની ફરજો પર અસર થશે નહીં.					
	С	I shall forget the problem in the school. હું મારી મુશ્કેલી શાળામાં ભૂલી જઈશ.					
14		cording to you the staff mee ારા મત મુજબ સ્ટાફ મીટીંગ એટલે -	etings				
	A	Create the sense of co- operation among the teacher. शिक्षडोमां सहडारजी ભાવना डेजपे					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
		છે.	02002			_ J	
	В	Improve the efficiency of the school. શાળાની કાર્યક્ષમતા માં સુધારો લાવે છે.					
	С	Are places where staff members can socialise. એવી જગ્યા છે જયાં સહકર્મચારીઓ હળીમળી શકે.					
15		an important work is assign સંચાલક તમને કોઈ મહત્વનું કામ સોંપે ત		ie by my	authori	ty then-	-
	A	I feel it should have been given to my seniors who are more capable. હું એવું માનીશ કે તે કાર્ય મારાથી વધુ અનુભવ વાળાને આપવું જોઈતું હતું.					
	В	I enjoy the work at initial stage but later it becomes a burden for me. મને શરૂઆતમાં તે કાર્ય કરવામાં મજા આવશે પરંતુ પછીથી તેજ કાર્ય મારી માટે બોજરૂપ બનશે.					
	С	I feel happy that authority has trusted my potential. હું સંતુષ્ટ થઈશ કે સંચાલકને મારી આવડત પર વિશ્વાસ છે.					
16		The number of periods allo મને અઠવાડિયામાં આપેલ તાસની સંખ		me per	week are	?-	
	A	Not enough to complete the syllabus. અભ્યાસક્રમ પૂરો કરવા માટે પૂરતા નથી.					
	В	Enough as I have the ability to complete the syllabus in any number of periods allotted to me. ਪ੍ਰਣਗ ਲੇ ਭਾਵਾਂ ਮਹੀ					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
		આવડત છે કે મારો અભ્યાસક્રમ કેટલા પણ આપેલ તાસમાં હું પૂરો કરી શકું છું.					
	С	Enough as students these days are not interested in school teaching. પૂરતા છે કારણકે આજકાલ વિદ્યાર્થીઓને પણ શાળા શિદ્રાણમાં રસ રહ્યો નથી.					
17		I am satisfied with my tead હું મારા શિક્ષણાની નોકરી થી એટલી હ	ching jo દે સંતુષ્ટ ધ્	b so mu हे -	ch that	-	
	A	I advice my students also to enter the teaching field. હું મારા વિદ્યાર્થીઓને પણ શિક્ષણના ફ્રોત્રમાં પ્રવેશ કરવાની સલાહ આપું છું.					
	В	I even want my children to be teacher when they grow up. દું તો એવું પણ ઈચ્છું છું કે મારા બાળકો પણ મોટા થઈને શિક્ષક બને.					
	С	I never wish to change my job. હું મારું કામ કયારેય નહી બદલુ.					
18		I am satisfied with my tead હું મારા શિક્ષણની નોકરીથી સંતુષ્ટ છું		b becau	se -		
	A	I can contribute to the society as a whole. હું સમાજને મારો ફાળો આપી શકું છું.					
	В	I get enough free time in the teaching job. શિક્ષણની નોકરી માં પૂરતી નવરાશ મળે છે.					
	С	I get respect from my students. મને વિદ્યાર્થીઓ પાસેથી આદર મળે					
		છે.					
19		I am satisfied with my pres	sent sch	nool beca	ause -		

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
		હું મારી હાલની શાળાથી સંતુષ્ટ છું કાર	ણકે-	l	I	. •	•
	A	School has positive environment. શાળામાં સકારાત્મક વાતાવરણ છે.					
	В	School has all facilities. શાળામાં બધી સુવિધાઓ છે.					
	С	parents and students are good. શાળાના આચાર્ચ, સહકર્મચારીઓ,					
		વિદ્યાર્થીઓ, વાલીઓ સારા છે.					
20		If I have to improve teaching મને શિક્ષણના વ્યવસાય ને સુધારવું હ	ng profe ોય તો-	ession th	nen-		
	A	I will reduce the paper work. હું કાગજીય કાર્યવાહીમાં ઘટાડો કરીશ.					
	В	I will make changes in the salary structure. હું પગાર ધોરણમાં બદલાવ લાવીશ.					
	С	I will improve upon my teaching styles. હું મારી પોતાની ભણાવવાની પધ્ધતિઓ બદલીશ.					
21		While entering the classro	om –				
		વર્ગખંડમાં પ્રવેશ કરતી વખતે –					
	A	My mind is filled with innovative ideas. મારા મગજમાં નવીન વિચારો આવે					
		છે.					
	В	My mind is filled with tension as students are notorious these days. મારા મગજમાં તણાવ પેદા થાય છે કારણકે આજકાલ વિદ્યાર્થીઓ મસ્તીખોર છે.					
	С	I eagerly wait for the period to get over.					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
		હું આતુરતાથી તાસ પૂર્ણ થવાની રાહ જોઉં છું.					
22		Whenever I get free time in જયારે પણ મને શાળામાં ખાલી સમય	school મળે છે ત્યા	. - 2 -		,	
	A	I plan for next day. હું બીજા દિવસનું આયોજન કરું છું.					
	В	I gossip with my colleagues. હું મારા સહ કર્મચારીઓ સાથે વાતો કરું છું.					
	С	I teach weak students. હું નબળા વિદ્યાર્થીઓને ભણાવું છું.					
23		My views regarding the pro મારા મત અનુસાર આજની સેમેસ્ટર પ		ay semes	ster syst	em are -	
	A	It is tiring for teachers as assessment is done in various ways. શિક્ષકો ને થકવી દે છે કારણકે પરીક્ષાઓ વિવિધ રીતે લેવી પડે છે.					
	В	Provides many opportunities to students. વિદ્યાર્થીઓને ઘણી તક આપે છે. જેથી તેમના બધા ગુણોનો વિકાસ થાય.					
	С	Has increased workload of teacher to a great extent. શિક્ષક નો કારભાર ખૂબ વધારી દીધો છે.					
24		My views regarding Contin મારા મત અનુસાર સતત સર્વગ્રાહી મૂલ	Luous C યાંકન એટ	ompreh ले-	ensive E	valuatio	n are-
	A	It is merely another educational policy implemented in schools. ફકત એક શિક્ષણની નિતી છે જેનું શાળામાં અમલીકરણ થયું છે.					
	В	It is important for achieving broader goals					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
		of education. શિક્ષણના વ્યાપક ધ્યેયો ને સિધ્ધ					
		કરવા જરૂરી છે.					
	С	Removes educational difficulties of students. વિદ્યાર્થીઓમાં રહેલ શૈક્ષણિક અસામનતાઓ દૂર કરે છે.					
25		In case if school achieves a જો શાળાને કોઈ ક્ષેત્રમાં પુરસ્કાર મળે ત		d in any	area –		
	A	I feel proud for the school's achievement. હું શાળા ની ઉપલબ્ધી માટે ગૌરવ અનુભવીશ.					
	В	I am least bothered as it was not of my area. મને ભાગ્યેજ ફરક પડશે કારણકે તે મારા ક્ષેત્રનું નથી.					
	С	I know that such awards are merely show off. હું જાણું છું કે આ પુરસ્કાર ફકત દેખાવા માટે છે.					
		्राचा गाट छ.					

THANK YOU FOR YOUR CO-OPERATION

APPENDIX - IV FORWARDING LETTER TO EXPERTS

CENTRE OF ADVANCED STUDY IN EDUCATION FACULTY OF EDUCATION AND PSYCHOLOGY THE M.S.UNIVERTIY OF BARODA VADODARA – 390 002

GUIDE: INVESTIGATOR:

Shalini Varandani

Prof. R.G. Kothari Dean Faculty of Education & Psychology The M.S. University of Baroda Vadodara.

Respected Sir/Madam,

I am pursuing Ph.D. from M.S. University of Baroda, Vadodara. The topic of my study is A Study of Professional Commitment of Secondary School Teachers in Vadodara District.

For the purpose of Research I have Constructed a tool for Professional Commitment and a tool for Job Satisfaction. So based on your wide experience in field of education, you are here by requested to give your valuable suggestions so as to finalize the tool. Your suggestions will provide a direction to my study and help me. Copy of Tools and Objectives of the Study are attached here with.

Thank you.

Yours' sincerely

Shalini Varandani

APPENDIX V

LIST OF EXPERTS FOR TOOLS

Sr. No.	Name of Expert	Name of Organization
01.	Dr. Prerna Shelat	Asst. Prof., Indian Institute of Teacher Education, Gandhinagar.
02.	Dr. Rupesh Patel	Asst. Prof., Dept. Of Education, North Gujarat University, Patan.
03.	Dr. Kadem Srinivas	Asst. Prof., RIE, Ajmer.
04.	Dr. Vaishali Patel	Asst. Prof., Seth. M.N.C. College of Education, Dabhoi.
05.	Dr. Chandrakant Sangada	Asst. Prof., Seth. M.N.C. College of Education, Dabhoi.
06.	Dr. Bharti Rathore	Asst. Prof., Way Made College of Education, Vallabh Vidyanagar.
07.	Dr. Chhaya Padya	Principal, Sarvodaya College of Education, Derol.
08.	Dr. Ramesh Padya	Former Principal, College of Education, Khambhat.
09.	Mrs. Jalda Vora	Asst. Prof., I.J. College, Mogri, Anand.
10.	Mrs. Shakuntala Singh	Principal, Yanshy School, Makarpura, Vadodara

APPENDIX - VI

FINAL DRAFT OF PROFESSIONAL COMMITMENT SCALE

Dear Teachers,

I am pursuing my Ph.D. titled "A study of professional commitment of secondary school teachers of Vadodara District" from the Department of Education, Faculty of Education and Psychology, The M.S. University of Baroda. I request you to kindly support by giving responses. Your inputs will help in knowing your professional commitment and job satisfaction. Also there are some factors which will help to frame future policy matters in order to raise the level of commitment and job satisfaction in future teaching fraternity. I assure you that your answers/responses will be used for the research purpose only and will be kept strictly confidential.

In case you want to share few more issues/problems/difficulties or some personal experiences related to above topic, please feel free to contact me on 9825841657 or mail me on shalu8dec_4u@yahoo.co.in.

Instructions:

- 1. There are three parts in this questionnaire: Part A covers the general information; Part B covers statements related to professional commitment while Part C covers statements related to job satisfaction.
- 2. Please answer all the questions.
- 3. Please tick $\sqrt{\ }$ in the appropriate box given.
- 4. You are requested to attempt all the statements.
- 5. You can fill the questionnaire in any of the two languages presented- English/Gujarati as per your understanding.

Thank you.

Shalini Varandani

Personal Details

A. General Information:-1. Name: 30-40 years 2. Age: Less than 30 years 51-60 years 41 - 50years Above 61 years **Gender:** Male/Female 3. 4. Mother tongue:____ Category: General/STSC/OBC 5. Marital Status: Married Unmarried 6. Name and address of school: **7**.

Area of school : Rural

4.

5.

Educational Qualification	Subject of Specialisation	Name of University	Percentage/ Class
Graduation (B.Sc/B.Com/B.A.)			
Post Graduation (M.Sc/M.Com/M.A.)			
Professional Qualification(B.Ed)			
M.Ed			
Any other (Please specify)			

Educational Qualification:

Urban

6.	Your medium of instruction in higher education:
7 .	Total teaching experience (in years):
8.	Experience in the present school (in years):
9.	Medium of instruction in school:
10.	Timing of school:
11.	Subjects you teach in the school:
12.	Any other achievement in school (Please specify)

B. <u>Professional Commitment:</u>

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
1	I myself being a teacher					
	know how to teach					
	students effectively.					
٩.	હું પોતે શિક્ષક હોવાથી જાણું છું કે					
	વિદ્યાર્થીઓ ને ભણાવવાની કઈ રીત					
	પ્રભાવશાળી છે.					
2	I have a sound knowledge					
	of current learning theories,					
	pedagogical models and					
	various fields of study					
	which contribute to an					
	understanding of student					
ર.	learning. मने प्रपर्तमान ज्ञानना सिध्धांतो,					
ζ.	શિક્ષણશાસ્ત્ર ના નમૂના અને વિવિધ					
	શિક્ષણને લગતા ક્ષેત્રો ની જાણ છે કે					
	જે વિદ્યાર્થીઓમાં સમજણ					
	વિકસાવવામાં ફાળો આપે છે.					
3	I know the principles and					
	skills of instruction and					
	design program to engage students actively in					
	learning.					
	learning.					
3.	હું વિદ્યાર્થીઓને ભણતરમાં સક્રિય					
	રાખતાં સિધ્ધાંતો અને શીખવવાના					
	 કૌશલ્યો ને આધારે કાર્યક્રમની					
	રૂપરેખા બનાવતા જાણું છું.					
	f					

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
4	I do not conduct activities					
	that develop awareness of					
	environment among the					
	students.					
૪.	હું વિદ્યાર્થીઓમાં પર્યાવરણ પ્રત્યેની					
	જાગૃતતા કેળવવા કોઈ પ્રવૃતિ નથી					
	કરતી/કરતો.					
5	I have a critical					
	understanding of tools and					
	practices under formative					
	and summative assessment					
	to report and record					
	students' progress to					
	stakeholders.					
Ч.	મને સતત મૂલ્યાંકન તેમજ સત્રાંત					
	પરીક્ષાઓ માટે ના સાધનો અને રીત					
	ની ઉંડી સમજ છે જેના દ્વારા હું					
	વિદ્યાર્થીઓની પ્રગતિ ની જાણકારી					
	નોંધીને વાલીઓને અહેવાલ આપું છું.					
6.	I am aware of how					
	curriculum and assessment					
	is structured to support					
ç	learning among students.					
9	હું જાણું છું કે અભ્યાસક્રમ અને મૂલ્યાંકન વિદ્યાર્થીઓના અભ્યાસ માટે					
	મદદરૂપ થવા કઈ રીતે ગોઠવેલા છે.					
7	I know the pedagogical					
	approaches, resources and ICT technologies that					
	support and assess student					
	learning within the content					
	areas.					
૭.	દું શિદ્ગણશાસ્ત્રના અભિગમો,					
	યુકિતઓ અને ICT ઔદ્યોગિક વિશે					
	ુ જાણું છું. જે વિદ્યાર્થીઓ ને પાઠચક્રમ					
	ભણવામાં તેમજ મૂલ્યાંકન માં મદદ					
	આપે છે.					
8.	I demonstrate empathy and					
	positive attitude for					
	students.					
۷.	હું વિદ્યાર્થીઓ પ્રતિ સહભાવ અને					
	હકારાત્મમ વલણ દર્શાવું છું.					

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
9	I demonstrate an					
	understanding of equity by					
	considering all students					
	equally capable of learning.					
€.	હું બધા વિદ્યાર્થીઓ પ્રતિ સમાનતાનો					
	ભાવ દર્શાવું છું અને બધાને ભણવા					
	માટે સમર્થ ગણું છું.					
10.	My efforts are to develop					
	positive rapport with the					
	students.					
90.	હું વિદ્યાર્થીઓની સાથે સકારાત્મક					
	સંબંધ કેળવવાના પ્રયાસ કરું છું.					
11.	I am capable of identifying					
	prior knowledge, learning					
	strengths and weaknesses					
	of students, and other					
	factors which impacts					
00	learning.					
99.	વિદ્યાર્થીઓના ભણતરમાં અસર					
	કરતા પરિબળો જેવા કે તેમનું					
	પૂર્વજ્ઞાન અને ભણતરમાં તેમની					
	શકિતઓ અને ખામીઓનુ જાણવા					
	માટે સક્ષમ છું.					
12.	I have an understanding of					
	the cultural and religious					
0.0	diversity among students.					
૧૨.	વિદ્યાર્થીઓમાં રહેલ સાંસ્કૃતિક અને					
	ધાર્મિક વિવિધતા ને હું સમજું છું.					
13.	I have knowledge of socio-					
	economic status which has					
	an impact on the learning of students.					
93.	મને વિદ્યાર્થીઓના ભણતર પર					
	અસર કરતા તેમના સામાજીક અને					
	આર્થિક પરિસ્થિતિનું જ્ઞાન છે.					
1.4	•					
14.	I am aware of teaching and classroom management					
	challenges.					
૧૪.	હું ભણાવવાની બાબતમાં અને					
	વર્ગખંડમાં સંચાલનમાં ઉદ્ભવતા					
	પડકારોથી વાકેફ છું.					
	यज्ञासामा माठ्य पु.					

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
15.	I am aware that positive parent teacher relationship is essential for students' development.					
94.	હું વાકેફ છું કે વિદ્યાર્થીઓના વિકાસ માટે હકારાત્મક વાલી-શિક્ષક સંબંધો જરૂરી છે.					
16.	I have idea that all the activities conducted in the school hardly help in all round development of students.					
95.	હું માનું છું કે શાળામાં થતી બધી પ્રવૃત્તિઓ ભાગ્યેજ વિદ્યાર્થીઓના સર્વાંગી વિકાસમાં મદદરૂપ થાય છે.					
17.	I use my professional knowledge to establish clear, challenging and achievable learning goals for students.					
૧૭.	વિદ્યાર્થીઓના જ્ઞાન પ્રાપ્ત કરવા માટે ના સ્પષ્ટ તેમજ પડકારમય ધ્યેયો સિધ્ધ કરવા માટે હું મારા વ્યવાસાયિક જ્ઞાન નો ઉપયોગ કરું છું.					
18.	I never use ICT and other learning technologies for teaching lessons to students.					
9 ८.	વિદ્યાર્થીઓને પાઠ ભણાવતી વખતે હું કયારેય ICT કે અન્ય ઔદ્યોગિકી કયારેય નથી વાપરતી/વાપરતો.					
19.	I plan learning sequences and units based on the curriculum guidelines given by the board and as per the new semester system.					
૧૯.	હું વિદ્યાર્થીઓને ભણાવવાનો અભ્યાસક્રમ ક્રમબધ્ધ અને મુદ્દાસર રીતે બોર્ડ તેમજ સેમેસ્ટર પધ્ધતિ દ્વારા આપેલ માર્ગદર્શન થી કરું છું.					

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
20.	I provide appropriate feedback to the students regarding their progress and how to improve.					
૨૦.	હું વિદ્યાર્થીઓની પ્રગતિ વધારવા માટે તેમને યોગ્ય પ્રતિસાદ આપું છું.					
21.	My behaviour reflects positive interaction and cooperative learning.					
૨૧.	મારા વર્તણુંકમાં નિરપેષ્ટ્રા પ્રતિક્રિયા તેમજ સહકારી જ્ઞાન પ્રતિબિંબિત થાય છે.					
22.	I employ strategies for building positive relationships with students, parents and colleagues.					
રર.	હું વિદ્યાર્થીઓ, વાલીઓ અને સહકર્મચારીઓ ની સાથે કુશળતાથી નિરપેદ્રા સંબંધો બનાવું છું.					
23.	I always put efforts to develop curiosity and enthusiasm among students for learning.					
૨૩.	હું વિદ્યાર્થીઓમાં જ્ઞાન પ્રાપ્ત કરવા માટે જિજ્ઞાસા અને ઉત્સાહ વિકસાવવા માટે પ્રયાસો કરું છું.					
24.	I create opportunities for students so that various skills develop among them.					
૨૪.	હું વિદ્યાર્થીઓમાં વિવિધ કૌશલ્યો વિકસે તે માટેની તકો નો નિર્માણ કરું છું.					
25.	I create opportunities to cater to varied learning needs of students to foster independent learning among them.					
૨૫.	હું વિદ્યાર્થીઓની વિવિધ જ્ઞાન મેળવવાની જરૂરિયાતોને સંતોષી તેઓ સ્વતંત્ર રીતે વિચારી શકે તે માટેની તકોનો નિર્માણ કરું છું.					

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
26.	I recognize the importance of regularly reflecting on my professional knowledge and practice.					
૨૬.	હું મારા વ્યવાસાયિક જ્ઞાન અને અભ્યાસમાં નિરંતર ચિંતનના મહત્વને સમજુ છું.					
27.	I am not aware of strengths and weaknesses of my learners.					
૨૭.	હું મારા વિદ્યાર્થીઓની શકિતઓ અને ખામીઓથી વાકેફ નથી.					
28.	I always try to update my knowledge and refine professional practices.					
૨૮.	હું મારા જ્ઞાન ને અદ્યંતન કરવા અને વ્યવસાયિક અભ્યાસ ને દોષમુકત કરવા સદા પ્રયત્ન કરું છું.					
29.	I demonstrate a capacity to work collaboratively within the profession to achieve broader goals of society.					
૨૯.	હું મારા વ્યવસાયમાં બધાની સાથે મળીને કામ કરવાની ક્ષમતા દર્શાવું છું જેથી સમાજના વ્યાપક ધ્યેયો સિધ્ધ થાય.					
30.	I always like to be a member of professional body in my field.					
30.	હું સદાય ઈચ્છુ છું કે મારા ક્ષેત્રના વ્યવસાયિક મંડળમાં સભ્ય બનું.					
31.	I understand that education has direct relation with society, our ethical values and political system of the country.					
39.	હું સમજુ છું કે શિક્ષણનો સીધો સંબંધ સમાજની સાથે, આપણા નૈતિક મૂલ્યો અને દેશના રાજકારણની સાથે છે.					
32.	I follow ethical code of conduct expected by a teacher.					

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
3२.	હું શિક્ષક પાસેથી અપેક્ષિત નૈતિક આચરણ ના ધોરણોનું અનુસરણ કર્યું છું.					
33.	I am aware of professional duties and expectations of teachers and fulfil these competently.					
33.	હું મારા વ્યવસાયિક કર્તવ્યો અને અપેક્ષાઓ પ્રત્યે વાકેફ છું અને તેમને અસરકારકતા થી નિભાવું છું.					
34.	I know the content area properly and understand how knowledge is created, organized, linked together with other disciplines and applied beyond school settings.					
3¥.	હું પાઠયપુસ્તક ના મુદ્દાઓ સારી રીતે જાણું છું અને જ્ઞાન ને નિર્મિત કરી, અન્ય વિદ્યાશાખા ઓની સાથે જોડીને તેને શાળા બહાર ની પરિસ્થિતીઓમાં વાપરવાનું સમજુ છું.					
35.	I design instructions that address core concepts, skills and help students to meet their learning needs.					
3Ч.	હું માહિતીનું આયોજન એ રીતે કરું છું. કે વિદ્યાર્થીઓની જરૂરિયાતો અને કૌશલ્યો સમજીને મહત્વના મુદ્દાઓને સંબોધી શકું.					
36.	I engage students in a variety of explanations that help them to develop conceptual understanding.					
39.	વિદ્યાર્થીઓમાં મુદ્દાઓની સમજ વિકસાવવા માટે હું તેમને વિગતવાર સમજુતી આપું છું.					
37.	My teaching is always based on prior knowledge of students which helps in developing understanding among students.					

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
39.	હું હંમેશા વિદ્યાર્થીઓના પૂર્વજ્ઞાન ના					
	આધારે તેમને ભણાવું છું જેથી તેમના					
	સમજણમાં વિકાસ થાય.					
38.	I develop alternative					
	instructional strategies to					
	meet specific needs of					
	students with learning					
	disabilities.					
36.	હું અસમર્થ વિદ્યાર્થીઓ માટે					
	ભણવાની ખાસ જરૂરિયાતો પૂરી					
	પાડવા વૈકલ્પિક અધ્યાપન ની રચના					
	કરું છું.					
39.	I plan lessons that					
	challenge students to					
	develop higher level of					
	cognitive skills.					
36.	હું વિદ્યાર્થીઓને પાઠ શીખવવાની					
	સાથે તેમના માં ઉચ્ચ જ્ઞાનાત્મક					
	શકિતઓનો વિકાસ થાય તેમ તેમને					
	પડકારું છું.					
40.	I pose questions to					
	students that encourage					
	them to view, analyze and					
	interpret ideas from					
γ 0.	multiple perspectives. હું વિદ્યાર્થીઓને પ્રશ્નો પૂછી તેમને					
00.	અનેક પાંસાઓથી નિહારવા, પૃથ્થકરણ					
	અને અર્થઘટન કરવા પ્રેરિત કર્યું છું.					
41.	I create supportive learning					
11.	environment that					
	encourages appropriate					
	standards of behavior,					
	positive social interaction					
	and active engagement in					
	learning and self					
	motivation.					
٧٩.	હું એવા શૈક્ષણિક વાતાવરણનું					
	નિર્માણ કરું છું જેથી આદર્શ વર્તણૂંક					
	, સકારાત્મક સામાજીક અરસપરસ					
	ની ક્રિયા થાય અને શિક્ષા મેળવવા					
	માટે પ્રેરણા મળે.					
L	1	L	L			I

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
42.	I participate in workshops,					
	seminars and conferences					
	for my own professional					
	development.					
૪૨.	હું મારા વ્યવાસાયિક સજજતા માટે					
	પરિસંવાદ, ચર્ચાસભા તેમજ વર્કશોપ					
	માં ભાગ લઉં છું.					
43.	I do not help students to					
	imbibe their role in the					
	family and in the society.					
٧3.	હું વિદ્યાર્થીઓને તેમના પરિવાર અને					
	સમાજ પ્રત્યેની જવાબદારીઓ					
	આત્મસાત્ કરવામાં મદદરૂપ નથી.					
44.	I explore and evaluate the					
	application of current					
	research, instructional					
	approaches and strategies					
	to improve students'					
88.	learning.					
00.	હું વિદ્યાર્થીઓનું ભણતર સુધારવા માટે પ્રવર્તમાન સંશોધનો, અધ્યાપન					
	•					
	અભિગમોનું મૂલ્યાંકન કરી તેનું					
4.5	અમલીકરણ કરું છું.					
45.	I maintain and upgrade my own standards for the best					
	interest of students.					
૪૫.	હું વિદ્યાર્થીઓનો રસ જળવાઈ રહે તે					
	માટે મારા પોતાના શૈક્ષણિક ધોરણોને					
	દુરસ્ત કરીને વધારું છું.					
46.	I follow all the policies given					
	by the professional bodies					
	and school.					
४५.	હું વ્યવસાયિક મંડળો તેમજ શાળા					
	દ્વારા આપેલ નીતિઓને અનુસરું છું.					
47.	I never conduct activities		_			
	with a view to develop					
	values among students.					
૪૭.	હું વિદ્યાર્થીઓમાં મૂલ્યો વિકસાવવા					
	માટે ની પ્રવૃત્તિઓનું આયોજન					
	કયારેય નથી કરતી.					

Sr. No.	Statement	Highly Satisfied	Satis- fied	Neu- tral	Dissa- tisfied	Highly Dissatisfied
48.	I do not try to develop value					
	of sportsmanship spirit					
	among the students					
४८ .	મારાથી કયારેય એવા પ્રયાસો નથી					
	થતા જેના દ્વારા વિદ્યાર્થીઓમાં					
	ખેલદીલીની ભાવના વિકસે.					
49.	I understand the role of					
	community participation in					
	supporting the schools.					
٧e.	હું સમજુ છું કે શાળાને મદદરૂપ થવા					
	સમાજ ભાગ ભજવે છે.					
50.	I make students					
	understand their rights and					
	duties as a citizen in a					
	democratic country.					
чо.	હું વિદ્યાર્થીઓને લોકશાહી દેશના					
	નાગરિક માટે ના હક અને જવાબદારી					
	વિશે સમજૂતી આપી શકું છું.					

THANK YOU

FOR YOUR

CO-OPERATION

APPENDIX - VII

FINAL DRAFT OF JOB SATISFACTION SCALE

Dear Teachers,

I am pursuing my Ph.D. titled "A study of professional commitment of secondary school teachers of Vadodara District" from the Department of Education, Faculty of Education and Psychology, The M.S. University of Baroda. I request you to kindly support by giving responses. Your inputs will help in knowing your professional commitment and job satisfaction. Also there are some factors which will help to frame future policy matters in order to raise the level of commitment and job satisfaction in future teaching fraternity. I assure you that your answers/responses will be used for the research purpose only and will be kept strictly confidential.

In case you want to share few more issues/problems/difficulties or some personal experiences related to above topic, please feel free to contact me on 9825841657 or mail me on shalu8dec_4u@yahoo.co.in.

Instructions:

- 1. There are three parts in this questionnaire: Part A covers the general information; Part B covers statements related to professional commitment while Part C covers statements related to job satisfaction.
- 2. Please answer all the questions.
- 3. Please tick $\sqrt{\ }$ in the appropriate box given.
- 4. You are requested to attempt all the statements.
- 5. You can fill the questionnaire in any of the two languages presented- English/Gujarati as per your understanding.

Thank you.

Shalini Varandani

Personal Details

A. General Information:-

	Name :
	Age: Less than 30 years 30-40 years
	41 - 50years 51-60 years
	Above 61 years
,	Gender: Male/Female
	Mother tongue:
	Category : General/ STSC/OBC
,	Marital Status: Married Unmarried
,	Name and address of school:
	Area of school: Rural Urban
	Educational Qualification:

Educational Qualification	Subject of Specialisation	Name of University	Percentage/ Class
Graduation			
(B.Sc/B.Com/B.A.)			
Post Graduation			
(M.Sc/M.Com/M.A.)			
Professional			
Qualification(B.Ed)			
M.Ed			
Any other			
(Please specify)			

6.	Your medium of instruction in higher education:
7 .	Total teaching experience (in years):
8.	Experience in the present school (in years):
9.	Medium of instruction in school:
10.	Timing of school:
11.	Subjects you teach in the school:
12.	Any other achievement in school (Please specify):

Job Satisfaction Scale: (Note: You have to attempt all the options given)

Sr.		Statement	Very	Often	Some-	Rare-	Never		
No.			often		times	1y			
1	kn	Suppose you have no taste for a particular subject and you do not know it also, still the principal tells you to teach it then- ધારોકે તમને કોઈ વિષય પ્રત્યે અણગમો છે અને તમને તે વિષય આવડતું પણ નથી, છતાંય							
	આ	ચાર્ય તમને તેજ વિષય ભણાવવાનું કહે	છે તો -						
	A	You will tell the principal that you will not be able to teach it under any circumstances. તમે આચાર્યને જણાવશો કે તમે કોઈપણ પરિસ્થિતિમાં તે ભણાવી શકો નહીં.							
	В	You shall prepare the subject and try to take interest in it. તમે તે વિષયની તૈયારી કરશો તેમજ તેમાં રસ લેવાનો પ્રયત્ન કરશો.							
	С	You shall teach the subject as if imposed on you. તમે તે વિષયને તમારા પર થોપી દીધેલ હોય તેમ ભણાવશો.							
A new teacher is appointed in the school and you are worki teacher for long time. Then your attitude towards that teacher be – એક નવા શિક્ષકની ભર્તી શાળામાં થઈ છે અને તમે ઘણા સમયથી શિક્ષક તરીકે કામ ક આ શિક્ષક પ્રત્યે તમારું વલણા- A Friendly and co- operative. મિત્રતાવાળું અને સહકાર આપનાડું.						at teacl	ner will		
	В	Provocative as it will help in the learning of new entrant teacher. ઉશ્કેરનારું જેથી નવા આવેલ શિક્ષકને ભણાવવામાં મદદ રહે.							
	С	To find faults and run him down. તેમનામાં ભૂલો શોધવી અને તેમને નીચા બતાવવા.							

Sr. No.		Statement	Very often	Often	Some- times	Rare- ly	Never		
3	cir	ppose a student cannot cumstances. In such a situ ોકે કોઈ વિદ્યાર્થી પોતાના ઘરેલું પરિ	ation yo	ou will –		his do			
	પરિ	સ્થિતીમાં તમે-							
	A	Hear him patiently. તેને ધીરજથી સાંભળશો.							
	В	See his parents and try to find out the actual problem. તેના વાલી ને મળીને ખરી તકલીફ જાણવાનો પ્રયાસ કરશો.							
	С	Pressurise him to do his homework. તેને ગૃહકાર્ય કરવા માટે દબાણ કરશો.							
4	If there is a rift between you and the management in a matter of administration then – જો તમારા અને સંચાલક વચ્ચે કોઈક વહીવટી મુદ્દે અણબનાવ થાય છે તો-								
	A	I would make necessary changes in my own views after due discussion with the school committee. હું શાળાના મંડળની સાથે પૂરતી ચર્ચા કરી મારા પોતાના મત/અભિપ્રાયમાં જરૂરી બદલાવ લાવીશ.							
	В	I would openly oppose the management. હું સંચાલકનો વિરોધ જાહેરમાં કરીશ.							
	С	I would complain to the educational department and seek its help. હું શિક્ષણ વિભાગમાં ફરિયાદ કરી તેમની મદદ લઈશ.							
5	stı	cording to you a teacher ıdents – ારા મત મુજબ જે શિક્ષક વિદ્યાર્થીઓની ર				cions w	ith the		
	A	Can inspire the students for developing self confidence among them. વિદ્યાર્થીઓને પ્રેરીત કરી તેમનો આત્મવિશ્વાસ વધારે છે.							

Sr.		Statement	Very	Often	Some-	Rare-	Never
No.			often		times	1y	
	В	Cannot maintain discipline in the classroom. વર્ગખંડમાં શિસ્ત જાળવી શકે નહી.					
•	С	Can be termed as trying to seek cheap popularity among the students. ในย์ไข้ไข่ไข่ เปรโม่ขนา นางนา					
		હલ્કી રીત અપનાવે છે એવું કહેવાય.					
6	fai	a teacher you are faithful thfulness is that – લક તરીકે તમે તમારા વિદ્યાર્થીઓ પ્રત્યે વ	_		-		
	A	The faithfulness is misused by students. વિદ્યાર્થીઓ વફાદારીનો દુરુપયોગ કરે છે.					
	В	The faithfulness is considered as your weakness by the students. વિદ્યાર્થીઓ વફાદારીને તમારી					
	С	The faithfulness is equally reciprocated by the students. [นิย์เยโซ) นุยเยี่ นุย์ ชี่ นุย์ นิย์ นิย์ นิย์ นิย์ นิย์ นิย์ นิย์ นิ					
7	org ext ยเล	ppose you develop frien ganizing tra curricular activities ther ો કે સહ-અભ્યાસિક પ્રવૃત્તિઓનું આવ ાતા કેળવાય છે તો –	n –			tudents વિદ્યાર્થીએ	
•	A	You will stop conduction of such activities in the school. તમે શાળામાં આવી પ્રવૃત્તિઓનું આયોજન કરવાનું બંધ કરશો.					
	В	Explain to students that in spite of your friendly relations you will not err from your responsibilities.					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
		તમે વિદ્યાર્થીઓને સમજાવશો કે					
		તમારા આવા મિત્રતાભર્યા સંબંધો થી					
		તમે તમારી જવાબદારી ઓમાં ચૂકશો					
		નહી.					
	С	Punish those students					
		who misuse your friendly					
		relation with them. જે વિદ્યાર્થીઓ મારી મિત્રતાનો					
0	Δ.	દુરુપયોગ કરશે તેમને હું સજા કરીશ.	1 4	41			
8		student is found weak in a ક િ વિદ્યાર્થી કોઈક વિષયમાં નબળો જોવા ર		tnen –			
	A	You will tell the student					
		to take help of a clever					
		student. તમે તે વિદ્યાર્થીને હોશિયાર વિદ્યાર્થી					
		ની મદદ લેવાનું કહેશો.					
	В	You will try to remove					
	Ъ	the weakness of the					
		student by finding out					
		the main reason behind					
		it.					
		તમે તે નબળાઈનું મુખ્ય કારણ					
	С	શોધીને ને દૂર કરવાનો પ્રયાસ કરશો. You will inform the					
	C	You will inform the principal about it.					
		તમે આચાર્યને આ બાબતે જાણ					
		કરશો.					
9		e relationship between the	teacher	and stu	ident sho	ould be	_
	શિક	પ્તક અને વિદ્યાર્થી વચ્ચેનો સંબંધ –					
	A	Confined to school and					
		studies only.					
		શાળા તેમજ ભણવા સુધી મર્યાદિત					
	В	હોવું જોઈએ. Life long and mutually					
	Б	helpful.					
		જીંદગીભર એકબીજાને મદદરૂપ થાય					
		એવું.					
	-)					
	С	Limited to the overall					
		development of the student.					
		વિદ્યાર્થીઓના સર્વાંગી વિકાસ સુધી					
		મર્યાદિત હોવું જોઈએ.					

Sr. No.		Statement	Very often	Often	Some- times	Rare- ly	Never
10	In	case if you have some gr		es agai			norities
	-	en- કોઈકવાર તમને શાળા અધિકારી વિરુધ્ધ	ફરિયાદ હે	ાય તો-			
	A	You shall complain to the school authorities itself. તમે શાળાના જ અધિકારીઓને ફરિયાદ કરશો.					
	В	You shall discuss with your colleagues. તમે તમારા સહકર્મચારીઓની સાથે ચર્ચા કરશો.					
		You shall complain to the teacher association. તમે શિક્ષક મંડળમાં ફરિયાદ કરશો.					
11		ur idea of an ideal curriculul in an મુજબ આદર્શ અભ્યાસક્રમ કેવો The curriculum should be broad based to cover as many subjects as possible. અભ્યાસક્રમ વ્યાપક હોવો જોઈએ જેથી ઘણાં વિષયોનો સમાવેશ થાય. The curriculum should have few subjects but giving sound knowledge. અભ્યાસક્રમ માં થોડા જ વિષય રાખવા પણ ઊંડાણમાં જ્ઞાન આપતો હોવો જોઈએ. The curriculum should be according to the level of students and should be dynamic. અભ્યાસક્રમ વિદ્યાર્થીઓની કફ્રાા પ્રમાણે અને સમયાંતરે બદલાતો હોવો જોઈએ.		એ -			
12	scl	case if there are no suffic hool then- શાળામાં પાઠ માટે પૂરતા શૈક્ષણિક સાધ૰			ids for a	lesson	in the
	A	You will not worry and manage without it.					

Sr.		Statement	Very	Often	Some-	Rare-	Never
No.			often		times	1y	
		તમે ચિંતિત થયા વિના તેના વગર જ					
		ચલાવી લેશો.					
	В	You will borrow from other school and use them temporarily. તમે બીજી શાળા પાસેથી કામચલાઉ ધોરણે માંગી લાવશો.					
	С	You will take help of students to prepare teaching aids. તમે વિદ્યાર્થીઓની મદદથી તે શૈક્ષણિક સાધન બનાવડાવશો.					
13	the	case your are puzzled wit en- તમે શાળામાં તમારા અંગત મુશ્કેલીના ક	_		_	ms in s	schools
	A	It will be impossible for you to continue your duty as a teacher. તમારી માટે શિક્ષકની ફરજ બજાવવાનું અશકય બનશે.					
	В	There will be no hitch in my duties toward the school. તમારી શાળા પ્રત્યેની ફરજો પર અસર થશે નહીં.					
	С	I shall forget the problem in the school. હું મારી મુશ્કેલી શાળામાં ભૂલી જઈશ.					
14		cording to you the staff med ારા મત મુજબ સ્ટાફ મીટીંગ એટલે -	etings				
	A	Create the sense of co- operation among the teacher. શિક્ષકોમાં સહકારની ભાવના કેળવે છે.					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
	В	Improve the efficiency of the school. શાળાની કાર્યક્ષમતા માં સુધારો લાવે					
		છે.					
	С	Are places where staff members can socialise. એવી જગ્યા છે જયાં સહકર્મચારીઓ					
		હળીમળી શકે.					
15	If an important work is assigned to me by my authority then- જો સંચાલક તમને કોઈ મહત્વનું કામ સોંપે તો-						
	A	I feel it should have been given to my seniors who are more capable. હું એવું માનીશ કે તે કાર્ય મારાથી વધુ અનુભવ વાળાને આપવું જોઈતું હતું.					
	В	I enjoy the work at initial stage but later it becomes a burden for me. મને શરૂઆતમાં તે કાર્ય કરવામાં મજા આવશે પરંતુ પછીથી તેજ કાર્ય મારી માટે બોજરૂપ બનશે.					
	С	I feel happy that authority has trusted my potential. હું સંતુષ્ટ થઈશ કે સંચાલકને મારી આવડત પર વિશ્વાસ છે.					
16		The number of periods allo મને અઠવાડિયામાં આપેલ તાસની સંખ		me per	week are	;-	
	A	Not enough to complete the syllabus. અભ્યાસક્રમ પૂરો કરવા માટે પૂરતા નથી.					
	В	Enough as I have the ability to complete the syllabus in any number of periods allotted to me. પૂરતા છે કારણકે મારામાં એવી આવડત છે કે મારો અભ્યાસક્રમ કેટલા પણ આપેલ તાસમાં હું પૂરો કરી શકું છું.					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
	С	Enough as students these days are not interested in school teaching. પૂરતા છે કારણકે આજકાલ વિદ્યાર્થીઓને પણ શાળા શિક્ષણમાં રસ રહયો નથી.					
17		I am satisfied with my teac હું મારા શિક્ષણાની નોકરી થી એટલી હો			.ch that -	-	
	A	I advice my students also to enter the teaching field. હું મારા વિદ્યાર્થીઓને પણ શિક્ષણના ક્ષેત્રમાં પ્રવેશ કરવાની સલાહ આપું છું.					
	В	I even want my children to be teacher when they grow up. હું તો એવું પણ ઈચ્છું છું કે મારા બાળકો પણ મોટા થઈને શિક્ષક બને.					
	С	I never wish to change my job. હું મારું કામ કયારેય નહી બદલુ.					
18		I am satisfied with my tead હું મારા શિક્ષણની નોકરીથી સંતુષ્ટ છું	ching jo કારણકે -	b becau	se -		
	A	I can contribute to the society as a whole. હું સમાજને મારો ફાળો આપી શકું છું.					
	В	I get enough free time in the teaching job. શિક્ષણની નોકરી માં પૂરતી નવરાશ મળે છે.					
	С	I get respect from my students. મને વિદ્યાર્થીઓ પાસેથી આદર મળે છે.					
19		I am satisfied with my pres હું મારી હાલની શાળાથી સંતુષ્ટ છું કાર		nool beca	ause -		
	A	School has positive environment. શાળામાં સકારાત્મક વાતાવરણ છે.					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
	В	School has all facilities. શાળામાં બધી સુવિધાઓ છે.					
	С	Principal, teachers, parents and students are good. શાળાના આચાર્ય, સહકર્મચારીઓ, વિદ્યાર્થીઓ, વાલીઓ સારા છે.					
20		If I have to improve teachin મને શિક્ષણના વ્યવસાય ને સુધારવું હે	ng profe ોય તો-	ession th	nen-		
	A	I will reduce the paper work. હું કાગજીય કાર્યવાહીમાં ઘટાડો કરીશ.					
	В	I will make changes in the salary structure. હું પગાર ધોરણમાં બદલાવ લાવીશ.					
	С	teaching styles. હું મારી પોતાની ભણાવવાની					
21		પધ્ધતિઓ બદલીશ. While entering the classroo વર્ગખંડમાં પ્રવેશ કરતી વખતે –	om –				
	A	My mind is filled with innovative ideas. મારા મગજમાં નવીન વિચારો આવે છે.					
	В	My mind is filled with tension as students are notorious these days. મારા મગજમાં તણાવ પેદા થાય છે કારણકે આજકાલ વિદ્યાર્થીઓ મસ્તીખોર છે.					
	С	period to get over. હું આતુરતાથી તાસ પૂર્ણ થવાની રાહ					
22		જોઉં છું. Whenever I get free time in જયારે પણ મને શાળામાં ખાલી સમય દ					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
	A	I plan for next day. હું બીજા દિવસનું આયોજન કરું છું.					
	В	I gossip with my colleagues. હું મારા સહ કર્મચારીઓ સાથે વાતો					
		કરું છું.					
	С	I teach weak students. હું નબળા વિદ્યાર્થીઓને ભણાવું છું.					
23		My views regarding the pre મારા મત અનુસાર આજની સેમેસ્ટર પ	esent da ยยได่-	y semes	ster syste	em are -	-
	A	It is tiring for teachers as assessment is done in various ways. શિક્ષકો ને થકવી દે છે કારણકે પરીક્ષાઓ વિવિધ રીતે લેવી પડે છે.					
	В	Provides many opportunities to students. વિદ્યાર્થીઓને ઘણી તક આપે છે. જેથી તેમના બધા ગુણોનો વિકાસ થાય.					
	С	Has increased workload of teacher to a great extent. શિક્ષક નો કારભાર ખૂબ વધારી દીધો છે.					
24		My views regarding Contin મારા મત અનુસાર સતત સર્વગ્રાહી મૂલ			ensive E	valuatio	n are-
	A	It is merely another educational policy implemented in schools. ફકત એક શિક્ષણની નિતી છે જેનું શાળામાં અમલીકરણ થયું છે.					
	В	It is important for achieving broader goals of education. શિક્ષણના વ્યાપક ધ્યેયો ને સિધ્ધ					
		કરવા જરૂરી છે.					
	С	Removes educational difficulties of students.					

Sr. No.		Statement	Very often	Often	Some- times	Rare-	Never
1101		વિદ્યાર્થીઓમાં રહેલ શૈક્ષણિક અસામનતાઓ દૂર કરે છે.	010011			-y	
25		In case if school achieves a જો શાળાને કોઈ ક્ષેત્રમાં પુરસ્કાર મળે ત		d in any	area –		
	A	I feel proud for the school's achievement. હું શાળા ની ઉપલબ્ધી માટે ગૌરવ અનુભવીશ.					
	В	I am least bothered as it was not of my area. મને ભાગ્યેજ ફરક પડશે કારણકે તે મારા ક્ષેત્રનું નથી.					
	С	I know that such awards are merely show off. હું જાણું છું કે આ પુરસ્કાર ફકત દેખાવા માટે છે.					

THANK YOU

FOR YOUR

CO-OPERATION

APPENDIX VIII LETTER TO SCHOOLS

CENTRE OF ADVANCED STUDY IN EDUCATION FACULTY OF EDUCATION AND PSYCHOLOGY THE M.S.UNIVERTIY OF BARODA VADODARA – 390 002

VADODARA – 390 002
To,
The Principal.
Vadodara.
v adodara.
Sub: To Collect data from teachers for research purpose.
Respected Sir/Madam,
With reference to the above mentioned subject, I undersigned Shaling Varandani, am doing Ph.D from M.S. University on the topic "A Study of Professional Commitment of Secondary School teachers in Vadodara District."
For the purpose of Research, I have prepared tools on professional commitment and job satisfaction of teachers. This tool needs to be filled by the teachers serving in your school. So kindly give me permission for collection of data from the teachers.
Thank you
Yours' Sincerely,
Shalini Varandani (Investigator)

Through Guide (Prof. R.G.Kothari)

APPENDIX - XI

NET CERTIFICATE

TING BUREAU
R LECTURESHIP
STYGRAM SCOMMISSIONUMERS TYGRAM SCOMMISSIONUM AAT SCOMMISSIONUMERS TYGRAM SCOMMISSIONUM SIOM Roll No. 4350334 STYGRAM
SANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMI
ND HOTCHAND SIONUNVERSITY OF ANY SCOMMISSIONUNIVERSITY OF ANY SCOMMISSIONUNIVERSITY OF ANY SIONUNIVERSITY OF A
NVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOM SITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSI ANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIV OMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSIT SIONDNIYERSITYGRANTSCOMMISSIONUNIVERSITY
bility for Lectureship held on
SIOURUNVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOM NIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSI SITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITY OMMISSIONUNIVERSITYGRANTSCOMMISSIONUNIVERSITY
LERSITYGRANTSCOMMISSIONURIVERSITYGRAN LERSITYGRANTSCOMMISSIONURIVERSITYGRANTSCOMMISSIONURIVERSITYGRANTSCOMMISSIONURIVERSITYGRANTSCOMMISSIONURIVERSITYGRANTSCOMMISSIONURIVERSITYGRANTSCOMMISSIONURIVERSITYGRANTSCOMMISSIONURI
Head NET Bureau Scommission Sich Michigan Schollen State St
provided by the candidate and his/her g authority should verify the original or appointment, as the Commission is not secified Master's Degree within one year

APPENDIX - XII

COURSE WORK COMPLETION CERTIFICATE



THE MAHARAJA SAYAJIRAO UNIVERSITY OF BARODA CERTIFICATE

[As per O.Ph.D. 2 under UGC (Minimum Standards and Procedure for Awards of M.Phil./Ph.D. Degree) Regulation, 2009 for 15 Credits to be earned by Ph.D. Scholars]

This is to certify that Varandani Shalini Rupchand, Research Scholar, registered under UGC (*Minimum Standards and Procedure for Awards of M.Phil./Ph.D. Degree*) Regulation, 2009, vide Registration Certificate Number 69 dated 04/08/2012, for pursuing Ph.D. on has undertaken and completed the course work with the Grade A.

STATEMENT OF CREDITS EARNED

Name of Research Scholar: **Varandani Shalini Rupchand** Faculty/Institution: Faculty of Education And Psychology

Department: Department of Education

Paper Number	Course Title	Course Credits	Grade Earned
Core Cou	urses – 09 Credits [Offered At University Level]		
I.	Introduction To Research & Research Writings	3	В
11.	Introduction To Basic Computer Functions & Application For Research Purposes	3 \	A
III.	Quantitative Research Techniques & Data Analysis	3	С
Departm	ental Courses - 06 Credits [Offered at Departmental Le	vel]	
IV.	Review & Report of Research	3	A
٧.	Conceptual Framework of Research Problem	3	А
	Ove	erall Grade	A

ACA3/36

Date of Issue: 02-06-2015

Place: Vadodara

Registrar (OSD)

Grade Conversion Table and Grade Calculation Formula

Grade	Grade Points	Range
0	10	Above 9.01
Α	9	8.01 - 9.00
В	8	7.01 - 8.00
C	7	6.01 - 7.00
D	6	5.01 - 6.00
E	5	4.01 - 5.00
F	4	Below 4.00

Overall Grade =
$$\frac{\sum (Grade\ Po\ int\ s \times Credits)}{\sum Credits}$$

APPENDIX - XIII
FACTOR ANALYSIS CORRELACTION MATRIX FOR PROFESSIONAL COMMITMENT

COMPONENT MATRIX COMPONENT

	1	2	3	4	5	6	7	8	9	10	11	12
B01	.455	.162	4.437	218	-7.192	.307	.333	-7.248	-5.544	1.190	-7.908	.259
			E-02		E-02			E-03	E-02	E-02	E-02	
B02	.573	6.459	-8.445	233	4.893	.338	7.188	253	161	8.856	9.760	-9.744
		E-02	E-02		E-02		E-02			E-02	E-04	E-02
B03	.546	.120	112	163	146	.324	.190	-8.723	4.680	3.193	-7.897	-6.049
								E-03	E-02	E-03	E-02	E-02
B04	439	110	.453	.242	5.493	.179	-4.539	.182	-9.166	2.321	152	.220
					E-02		E-02		E-02	E-02		
B05	.523	3.049	-8.246	235	205	.215	.312	165	140	167	4.887	4.868
		E-02	E-02								E-02	E-02
B06	.536	9.316	228	8.990	.108	.350	5.724	217	.295	-2.550	2.803	9.962
		E-02		E-02			E-02			E-03	E-02	E-02
B07	.585	299	-6.372	-8.298	-1.029	.116	8.242	220	.297	8.695	3.364	108
			E-02	E-02	E-02		E-02			E-02	E-03	
B08	.435	.123	.165	.156	.475	380	6.775	137	156	-9.594	9.432	4.496
							E-02			E-02	E-02	E-02
B09	.510	.168	.179	.128	.426	119	6.887	159	2.190	-5.653	2.842	9.316
							E-02		E-03	E-02	E-02	E-02
B10	.470	.188	.261	9.525	.511	126	.165	208	-2.700	168	1.919	.138
				E-02					E-02		E-02	
B11	.561	.213	1.883	7.340	.359	223	.186	-2.623	5.999	2.936	-3.125	.224
			E-02	E-02				E-02	E-02	E-02	E-03	
B12	8.392	.614	.407	154	230	-2.772	4.590	168	-1.221	-8.577	-9.462	4.886
	E-02					E-02	E-03		E-02	E-02	E-02	E-03

	1	2	3	4	5	6	7	8	9	10	11	12
B13	-1.151 E-02	.141	.606	192	273	191	.216	118	9.791 E-02	.256	-4.642 E-02	156
B14	.356	424	.369	257	7.027 E-02	175	.159	128	7.499 E-02	-7.885 E-02	162	.128
B15	-7.752 E-02	.621	.514	189	128	-4.610 E-02	-8.127 E-02	7.033 E-02	7.758 E-03	5.330 E-02	3.486 E-02	4.903 E-03
B16	463	2.862 E-04	.303	.363	-2.516 E-02	.209	.221	4.957 E-02	228	-2.860 E-02	7.662 E-02	.165
B17	.487	8.430 E-02	-5.477 E-02	190	232	191	6.513 E-02	2.928 E-02	.288	.147	9.387 E-02	.145
B18	.142	6.924 E-02	134	.466	1.009 E-02	.208	.190	9.636 E-02	-7.273 E-02	301	376	190
B19	.443	4.995 E-02	5.636 E-02	326	.217	.122	238	6.463 E-02	5.706 E-02	206	-9.343 E-04	.157
B20	.477	.138	.144	323	.286	2.555 E-02	-5.427 E-02	.252	-2.168 E-02	127	.172	391
B21	.500	400	.260	235	121	8.472 E-02	.138	3.943 E-02	6.390 E-02	110	149	-9.451 E-02
B22	.569	.104	7.936 E-02	290	.128	4.882 E-02	-1.597 E-02	.240	-3.851 E-04	-4.901 E-02	.131	301
B23	.465	9.531 E-02	.168	372	.296	7.162 E-02	-1.131 E-02	9.046 E-02	234	.212	9.410 E-02	181
B24	.627	.100	1.039 E-02	.166	-9.059 E-02	.171	129	-9.262 E-02	.138	204	182	1.555 E-02
B25	.165	.603	.398	.158	296	.105	-9.711 E-02	-6.392 E-02	-2.300 E-02	133	-4.217 E-02	-8.518 E-02
B26	.434	500	.330	-5.619 E-02	4.201 E-02	-4.387 E-02	2.732 E-02	2.448 E-02	.183	-6.477 E-02	-1.437 E-02	8.999 E-02
B27	393	4.565 E-04	.303	.303	-8.999 E-02	-1.820 E-02	.406	.207	172	5.225 E-02	.161	-6.025 E-02

	1	2	3	4	5	6	7	8	9	10	11	12
B28	.650	9.206	9.203	.118	-9.548	3.750	4.041	.331	.129	.162	5.662	.158
		E-02	E-03		E-03	E-02	E-02				E-02	
B29	.652	4.763	.118	2.813	-2.903	.133	223	.214	-5.836	168	7.276	.116
		E-02		E-02	E-02				E-02		E-02	
B30	.223	.165	.313	.184	303	170	1.088	.106	.427	188	9.293	-6.533
							E-02				E-02	E-02
B31	.510	.139	197	-2.806	6.313	-6.518	.140	.359	9.503	.306	129	8.118
				E-02	E-02	E-02			E-02			E-02
B32	.607	7.962	-5.914	.163	-1.676	5.853	-2.052	.426	5.540	-3.540	-3.696	2.880
		E-02	E-02		E-02	E-02	E-02		E-02	E-02	E-02	E-02
B33	.625	7.130	3.310	6.754	-2.282	.143	4.213	.137	283	.314	-5.053	.128
		E-02	E-02	E-02	E-02		E-02				E-02	
B34	.607	2.390	108	.241	-4.483	3.714	-6.398	213	136	8.801	.114	147
		E-02			E-02	E-02	E-02			E-03		
B35	.481	538	.244	.180	120	-1.909	4.222	5.091	109	2.437	.144	161
						E-02	E-03	E-03		E-02		
B36	.273	612	.352	-8.713	127	-9.969	7.718	-7.313	165	6.046	-3.398	6.999
				E-02		E-02	E-02	E-02		E-02	E-02	E-03
B37	.453	-5.270	.111	111	106	.190	469	110	224	-4.635	.214	.267
		E-02								E-02		
B38	.348	3.140	.349	.332	210	-6.182	360	187	-4.859	.136	133	-3.480
		E-02				E-02			E-02			E-02
B39	.634	9.031	-7.407	.439	.196	135	-7.328	-7.871	1.813	3.731	-6.322	237
		E-02	E-02				E-02	E-02	E-02	E-02	E-02	
B40	.579	3.148	4.819	.181	-1.367	-1.699	1.255	-9.700	-1.620	.275	337	-3.222
		E-02	E-02		E-02	E-02	E-02	E-02	E-02			E-02
B41	.568	6.896	202	.112	106	141	-4.536	7.139	5.247	.229	9.004	8.725
		E-02					E-02	E-02	E-02		E-02	E-02
B42	.587	8.030	-3.746	.266	119	1.391	266	-2.461	6.690	.117	.179	2.460
		E-03	E-02			E-02		E-02	E-03			E-02

	1	2	3	4	5	6	7	8	9	10	11	12
B43	438	-1.510	.238	.146	-6.196	.292	.214	3.888	.122	-9.432	.492	4.610
		E-02			E-03			E-03		E-03		E-02
B44	.532	413	.175	.148	144	2.758	-8.510	-4.544	.105	-6.588	.173	3.525
						E-02	E-02	E-02		E-02		E-02
B45	.643	117	2.758	.160	-6.564	2.211	3.454	3.488	156	.144	-4.905	131
			E-02		E-02	E-02	E-02	E-02			E-02	
B46	.500	277	.131	7.410	-7.125	-5.686	-6.431	.296	150	265	-7.557	2.601
				E-02	E-02	E-02	E-02				E-02	E-02
B47	407	-7.079	.271	.215	.400	.317	-1.272	.107	.265	-2.048	-4.277	133
		E-02					E-02			E-02	E-02	
B48	328	-8.270	.324	.235	.367	.347	118	-3.266	.240	.322	2.590	-1.220
		E-02						E-02			E-02	E-02
B49	.524	7.399	227	.144	180	228	.182	.153	1.220	174	9.283	.115
		E-02							E-02		E-02	
B50	.457	9.840	263	.386	179	-2.500	.249	192	-4.172	-1.963	.290	105
		E-02				E-02			E-02	E-02		
Extraction Metho	od: Principal C	omponent	Analysis									

Extraction Method: Principal Component Analysis.

a 12 components Extracted.

APPENDIX - XIV

COMPON ENT MATRIX FOR JOB SATISFACTION

Component Matrix Component

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
C01A	354	1.658 E-03	-3.153 E-02	.195	.273	-7.462 E-02	123	110	-2.643 E-03	.116	.265	.234	.273	-3.605 E-02	298	140	1.857 E-02	-5.716 E-02	.199	-3.150 E-02	-8.690 E-02
C01B	264	.311	.601	-6.393 E-02	3.711 E-03	4.378 E-02	-4.824 E-02	.118	5.452 E-02	-1.525 E-02	-7.636 E-02	246	-7.245 E-02	-8.209 E-02	8.779 E-02	9.303 E-03	136	3.326 E-02	-8.281 E-02	-2.968 E-02	1.152 E-02
C01C	233	-9.511 E-02	4.996 E-02	.238	.419	.244	102	174	.199	190	-8.411 E-02	.149	4.530 E-02	8.152 E-02	9.250 E-02	1.336 E-02	.243	5.204 E-02	.144	329	9.864 E-02
C02A	.296	286	.457	-8.324 E-02	9.927 E-02	217	-6.269 E-02	.184	3.327 E-02	-7.827 E-02	143	121	4.630 E-02	-8.464 E-02	.210	187	-8.442 E-02	8.699 E-03	-7.131 E-02	-3.477 E-02	.132
C02B	126	110	-5.593 E-02	.303	1.824 E-02	175	316	1.059 E-03	-2.052 E-02	.354	.441	-8.415 E-02	6.030 E-02	120	.281	135	9.491 E-04	4.726 E-02	2.169 E-02	140	107
C02C	2.917 E-02	.310	.111	4.460 E-02	.130	-6.869 E-02	182	5.613 E-02	-3.269 E-03	.159	.122	7.436 E-02	2.038 E-02	207	222	-6.356 E-02	.320	.219	-5.330 E-02	.205	8.416 E-02
C03A	196	.271	.579	.307	192	5.699 E-02	203	173	9.753 E-02	7.367 E-03	8.349 E-02	7.859 E-02	-8.492 E-02	-1.113 E-02	-9.476 E-02	-6.180 E-02	119	7.574 E-02	-3.535 E-02	5.379 E-02	2.460 E-02
C03B	.476	114	.353	5.178 E-02	.262	2.101 E-02	.101	-3.663 E-03	229	277	.292	-4.956 E-02	-3.924 E-02	108	.140	-2.544 E-02	-4.788 E-02	.109	.137	.108	170
C03C	416	119	133	.255	5.774 E-02	-2.658 E-02	264	.321	4.987 E-02	.130	354	226	.117	-6.495 E-02	9.068 E-02	-4.381 E-02	5.587 E-02	3.440 E-02	9.050 E-02	.155	115
C04A	.260	475	.172	5.387 E-04	7.385 E-02	-1.624 E-02	.154	.106	116	172	177	.141	.198	4.972 E-02	9.763 E-02	309	.201	126	7.602 E-02	.119	.173
C04B	.415	301	291	.210	.151	177	3.460 E-02	117	4.240 E-02	.427	4.908 E-02	4.856 E-02	-4.072 E-02	126	-5.729 E-02	.132	-9.479 E-02	-4.300 E-02	3.095 E-02	-2.749 E-02	-9.709 E-02

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
C04C	425	161	.234	.235	.430	.146	-5.397 E-02	176	.152	7.705 E-02	-8.920 E-02	-4.751 E-02	6.660 E-02	-3.872 E-02	-6.770 E-02	-6.660 E-02	-1.730 E-02	-6.428 E-02	.171	104	144
C05A	.443	-9.761 E-02	.317	-8.252 E-02	-3.401 E-02	-9.353 E-02	.105	.171	.113	109	2.586 E-02	134	133	-6.935 E-02	-2.094 E-02	4.970 E-02	135	.136	-5.189 E-02	237	.142
C05B	327	.467	.237	.156	8.452 E-02	347	-6.788 E-02	-1.261 E-02	254	1.394 E-02	341	-3.733 E-02	7.351 E-02	5.957 E-03	6.948 E-03	-1.645 E-02	-5.064 E-02	5.228 E-02	6.052 E-03	-7.503 E-02	1.126 E-02
C05C	374	1.372 E-02	.124	.207	7.544 E-02	131	.297	-2.139 E-02	259	.240	272	.258	.148	6.386 E-02	6.624 E-02	-2.454 E-03	8.621 E-02	.154	210	.100	-4.853 E-02
C06A	569	6.843 E-02	4.922 E-02	.263	187	6.875 E-02	.431	-4.414 E-03	-1.805 E-04	.143	-6.137 E-02	.154	3.908 E-02	-2.509 E-02	-1.119 E-02	1.501 E-02	-6.998 E-03	.224	-5.320 E-02	3.993 E-02	-2.488 E-02
C06B	272	.590	.306	7.267 E-02	144	169	.152	1.516 E-02	-9.939 E-03	.175	-5.587 E-02	.135	-9.199 E-02	.188	-6.660 E-02	5.795 E-03	8.177 E-02	6.974 E-02	-3.127 E-02	-4.910 E-03	.106
C06C	.587	157	.269	252	.236	224	175	-7.066 E-02	7.563 E-02	191	-3.357 E-02	-8.711 E-02	.267	-1.189 E-02	-4.910 E-03	-6.189 E-02	-7.292 E-02	-7.506 E-02	-8.929 E-02	7.979 E-02	5.483 E-02
C07A	-8.935 E-02	.524	.125	.108	.219	252	239	-6.767 E-02	-6.454 E-02	9.976 E-02	7.647 E-02	.140	.106	2.256 E-02	3.596 E-02	-7.614 E-03	7.825 E-03	7.496 E-02	-3.124 E-02	7.264 E-02	9.594 E-02
C07B	.351	394	.136	151	-2.260 E-02	175	.185	185	-3.879 E-02	6.594 E-02	122	7.556 E-02	.393	.208	-8.608 E-02	-9.101 E-02	133	-2.993 E-02	-2.955 E-02	2.099 E-02	.134
C07C	364	.212	.397	3.789 E-02	.102	-2.952 E-02	363	.189	148	6.301 E-02	-1.814 E-02	.153	.188	.209	-3.622 E-02	.197	-8.290 E-02	9.861 E-02	-6.756 E-02	131	1.918 E-02
C08A	482	103	.108	.321	256	.165	-3.359 E-02	111	.399	-5.821 E-02	-5.546 E-02	8.927 E-03	8.176 E-02	336	5.762 E-02	-2.884 E-02	116	161	1.668 E-02	1.262 E-02	2.637 E-02
C08B	.470	107	.388	-4.896 E-02	.158	5.647 E-03	.214	.140	.113	155	8.214 E-02	1.403 E-02	5.234 E-02	196	166	-3.792 E-02	-9.036 E-03	.191	-8.247 E-02	3.090 E-03	-6.278 E-03
C08C	.652	2.226 E-04	210	.329	.267	2.231 E-02	7.520 E-03	2.096 E-02	-3.938 E-03	-7.780 E-02	-5.079 E-02	5.960 E-02	-5.752 E-02	8.929 E-02	4.129 E-02	-4.034 E-02	.184	119	2.961 E-02	7.564 E-02	-9.970 E-02
C09A	.660	8.017 E-02	120	.158	6.937 E-02	352	185	.147	.202	4.814 E-02	4.967 E-02	7.999 E-02	174	7.214 E-02	6.535 E-02	-6.490 E-02	-2.813 E-02	3.264 E-02	-1.006 E-02	-8.513 E-02	5.859 E-02

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
C09B	.615	5.291 E-02	-1.405 E-02	-9.260 E-02	.245	1.516 E-02	125	263	347	-7.104 E-02	-7.696 E-02	210	8.666 E-02	120	-2.305 E-02	-2.644 E-02	.192	108	-2.109 E-03	-1.320 E-02	-1.385 E-02
C09C	.490	200	-9.223 E-02	.156	.175	-9.127 E-03	276	.121	.377	9.339 E-02	1.636 E-02	.162	2.832 E-02	.114	101	-2.949 E-02	217	-6.249 E-02	126	-8.431 E-02	.144
C10A	-2.909 E-02	336	.279	.220	.119	.308	132	-9.750 E-02	157	.158	8.886 E-03	147	.204	196	.104	.230	101	123	116	.141	.302
C10B	.292	.209	.181	.158	.514	-2.749 E-02	.125	.152	4.128 E-02	.164	8.015 E-02	163	-2.548 E-02	3.337 E-02	-8.119 E-02	-3.741 E-02	-4.996 E-02	108	204	.222	-9.699 E-02
C10C	500	158	.299	.291	.248	.127	.204	.157	-1.751 E-02	.215	-1.409 E-02	6.896 E-02	109	1.375 E-03	-3.242 E-02	2.260 E-03	114	1.228 E-02	.114	.124	-8.796 E-02
C11A	.591	.122	.140	.232	.175	298	3.446 E-02	.117	.191	-7.600 E-02	162	.272	-7.752 E-02	.106	1.227 E-02	5.654 E-02	.100	5.542 E-02	-3.049 E-02	-6.367 E-02	-2.318 E-02
C11B	.305	417	.101	.313	2.210 E-02	3.774 E-02	7.103 E-02	204	4.132 E-02	-3.260 E-02	200	.158	141	6.991 E-02	-8.479 E-02	322	202	3.936 E-02	5.845 E-02	.105	4.066 E-02
C11C	.474	-4.232 E-02	.355	-7.335 E-03	-6.357 E-02	-1.836 E-02	.170	190	9.866 E-03	6.103 E-02	.322	-4.237 E-02	4.421 E-02	.298	-1.808 E-02	7.165 E-02	3.931 E-03	.155	.111	-4.173 E-02	.173
C12A	617	236	.177	.244	-1.315 E-02	6.640 E-02	6.643 E-03	8.893 E-03	.254	8.834 E-02	-5.638 E-02	159	.155	102	.115	2.867 E-02	8.407 E-02	-7.387 E-02	176	7.600 E-02	-3.650 E-02
C12B	.508	.209	-5.390 E-02	2.207 E-02	.192	.280	.257	372	1.369 E-02	.135	3.371 E-02	213	-7.252 E-03	.112	.250	-8.471 E-02	6.777 E-02	2.212 E-03	110	-2.281 E-02	151
C12C	.625	2.916 E-02	.273	.183	-7.438 E-03	-2.187 E-02	-5.229 E-02	-8.707 E-02	-2.576 E-02	7.195 E-02	-4.842 E-02	4.672 E-03	7.684 E-02	-5.811 E-02	-5.780 E-02	.287	208	-1.157 E-02	.170	5.669 E-02	.122
C13A	389	-6.382 E-02	.167	.285	-8.210 E-02	226	.321	-5.565 E-02	9.285 E-02	103	.246	6.110 E-02	-2.295 E-02	-7.629 E-02	7.755 E-02	375	8.706 E-02	156	1.879 E-02	-5.691 E-02	-2.211 E-02
C13B	.572	.207	-7.671 E-02	9.342 E-02	327	161	2.812 E-02	176	.148	.143	.119	159	.326	7.551 E-02	3.432 E-02	4.004 E-02	4.179 E-02	6.405 E-02	3.951 E-02	-1.494 E-02	-7.161 E-03
C13C	.171	690	-9.732 E-02	-7.527 E-02	143	.109	.110	-9.322 E-03	3.066 E-02	2.238 E-02	122	.118	.106	.155	-9.304 E-02	.337	4.514 E-02	-3.131 E-02	1.089 E-02	4.330 E-02	-7.184 E-02

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
C14A	.476	-2.966 E-02	.314	.377	227	6.613 E-02	155	180	.138	215	-2.294 E-02	-5.139 E-02	7.149 E-02	1.011 E-02	269	-4.027 E-03	8.813 E-02	6.609 E-02	179	4.722 E-02	204
C14B	.480	178	.446	-4.201 E-02	-2.359 E-02	5.334 E-02	-3.691 E-02	3.613 E-02	.132	176	9.735 E-02	112	9.520 E-02	.179	220	6.858 E-02	.109	-3.734 E-02	-8.309 E-02	4.878 E-02	234
C14C	664	.330	.440	.171	166	.131	-4.586 E-02	-4.337 E-02	9.054 E-02	-1.622 E-03	-1.634 E-02	-6.647 E-02	2.174 E-03	-3.201 E-02	8.346 E-03	3.176 E-02	5.622 E-02	-5.296 E-02	-1.848 E-02	-9.113 E-03	103
C15A	3.126 E-02	.169	412	.302	9.975 E-02	.150	107	.425	7.810 E-02	141	.168	-9.841 E-02	.264	.183	196	-1.343 E-02	135	3.396 E-02	5.402 E-02	-6.735 E-02	6.421 E-02
C15B	297	.591	272	.195	5.802 E-02	.356	5.087 E-02	-5.667 E-02	6.524 E-02	-3.938 E-02	3.400 E-02	-8.728 E-02	.154	8.408 E-02	-7.998 E-02	-6.685 E-02	-2.151 E-02	-6.819 E-02	218	4.978 E-02	.102
C15C	.497	172	.504	127	5.967 E-02	310	2.329 E-02	-2.424 E-02	.148	8.723 E-02	-3.662 E-02	-1.925 E-02	-8.929 E-02	-6.851 E-02	8.713 E-02	.131	.129	-3.659 E-02	-1.254 E-02	.101	-2.269 E-02
C16A	.701	.317	251	.177	1.149 E-02	123	.144	-1.082 E-02	2.472 E-02	-3.094 E-03	-5.681 E-02	1.857 E-02	6.284 E-02	142	-2.904 E-02	-7.530 E-02	5.700 E-02	8.418 E-03	144	8.597 E-02	.150
C16B	750	358	.314	-4.513 E-02	-2.473 E-02	8.939 E-02	104	.141	-6.252 E-02	-1.269 E-02	5.425 E-02	1.189 E-02	-8.149 E-02	5.027 E-02	5.116 E-02	.128	1.205 E-02	-3.256 E-02	9.058 E-02	1.376 E-03	-7.479 E-02
C16C	498	.142	310	.329	-8.046 E-02	5.010 E-02	.302	.186	3.204 E-02	190	.197	7.692 E-02	.119	1.839 E-02	-8.094 E-03	3.249 E-02	1.456 E-03	-2.101 E-02	4.406 E-02	.103	.161
C17A	.628	.135	.205	-1.667 E-02	-9.084 E-02	.114	.192	.164	-4.636 E-03	.169	7.836 E-02	-2.365 E-02	199	7.953 E-02	5.761 E-03	5.261 E-02	8.221 E-02	124	7.777 E-02	1.130 E-02	5.517 E-02
C17B	.411	114	.446	.161	304	159	-2.828 E-02	.144	196	4.032 E-02	.196	6.440 E-02	136	148	104	-1.152 E-02	4.609 E-02	161	9.030 E-02	-1.845 E-02	3.066 E-03
C17C	.530	.174	4.862 E-02	.188	359	163	.147	190	8.949 E-02	7.860 E-02	1.714 E-02	-3.657 E-02	.225	-1.866 E-02	.135	.247	.176	-9.479 E-02	5.017 E-02	-1.474 E-02	2.204 E-02
C18A	.360	8.672 E-02	.160	135	138	7.575 E-02	8.674 E-02	.174	.191	.356	-7.448 E-02	214	2.504 E-02	.163	-9.838 E-02	158	2.880 E-02	.105	.342	.171	129
C18B	108	316	-8.684 E-02	.516	1.253 E-02	148	.170	.132	139	-6.248 E-02	8.529 E-02	-3.029 E-03	-7.981 E-02	5.559 E-02	9.068 E-02	6.425 E-02	151	2.283 E-02	374	-6.478 E-02	226

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
C18C	.473	9.415 E-02	4.457 E-02	.365	170	4.376 E-02	271	-9.398 E-02	170	134	208	-6.310 E-02	127	.234	-3.199 E-02	1.777 E-02	3.191 E-02	-4.180 E-02	-2.503 E-02	-7.622 E-02	179
C19A	.415	6.933 E-02	.113	.240	381	.374	319	.116	-7.292 E-02	-2.715 E-03	142	.140	1.286 E-02	3.427 E-02	4.033 E-02	144	4.138 E-03	105	-1.726 E-02	.177	.111
C19B	.360	418	-8.202 E-03	.278	392	.121	212	.110	154	-1.570 E-02	1.090 E-02	.251	107	-2.703 E-02	.152	-8.400 E-02	1.823 E-02	.190	5.168 E-02	1.497 E-02	3.694 E-02
C19C	.464	4.906 E-03	.147	-5.798 E-02	144	.420	189	.166	-4.528 E-02	4.767 E-02	.160	-9.581 E-02	-6.554 E-03	.249	4.975 E-02	222	.167	6.496 E-02	131	.121	1.045 E-02
C20A	432	248	.367	6.652 E-03	6.792 E-03	.150	.179	-3.548 E-02	-1.210 E-02	-1.376 E-03	.169	-6.426 E-02	.147	.285	.208	4.649 E-02	-9.826 E-02	7.918 E-02	-3.264 E-02	-4.135 E-02	4.503 E-02
C20B	503	.272	.432	9.448 E-02	5.323 E-02	7.154 E-02	-7.741 E-02	149	103	170	-1.585 E-02	.239	-1.332 E-02	3.575 E-02	.164	7.684 E-02	.139	143	4.019 E-02	116	-7.470 E-02
C20C	.550	.197	5.853 E-02	.103	8.580 E-02	.275	7.541 E-02	344	167	2.544 E-02	-1.604 E-04	.211	-9.326 E-02	138	142	-3.253 E-02	274	-7.863 E-03	1.965 E-02	1.838 E-02	2.832 E-02
C21A	.479	.106	4.486 E-02	-7.399 E-02	.217	.285	5.118 E-02	9.995 E-02	5.376 E-02	.100	.176	.199	186	4.325 E-02	8.173 E-02	8.095 E-02	8.720 E-02	200	291	150	.137
C21B	464	-7.134 E-02	-8.754 E-02	.295	2.053 E-02	287	.196	.147	4.624 E-02	333	.122	125	1.433 E-03	-9.768 E-02	1.844 E-02	.171	.119	2.412 E-02	-2.897 E-02	.183	.146
C21C	245	-7.608 E-02	-3.355 E-02	.306	.309	9.045 E-02	-8.452 E-02	132	.155	150	-3.279 E-02	106	218	7.667 E-02	3.429 E-03	.224	.245	.269	.184	.182	.237
C22A	.465	.180	.162	-3.002 E-02	6.512 E-02	.169	.304	.200	.205	.120	132	.206	-8.591 E-02	-2.086 E-02	-1.418 E-02	.134	3.756 E-02	311	4.973 E-02	9.380 E-02	-4.672 E-02
C22B	.329	280	186	.419	4.036 E-04	4.723 E-02	9.050 E-02	195	.193	.106	179	239	172	7.470 E-02	.147	-8.520 E-02	-9.649 E-03	.306	-4.336 E-02	135	.122
C22C	.689	.274	132	.228	1.341 E-02	4.691 E-02	-7.434 E-02	2.646 E-02	.226	-6.266 E-02	-4.904 E-02	7.983 E-03	-5.231 E-02	151	8.571 E-02	.154	-1.385 E-02	-5.162 E-02	.135	2.099 E-02	-7.139 E-02
C23A	.592	.264	184	.382	-5.239 E-02	-9.217 E-02	9.819 E-03	8.829 E-02	293	2.808 E-02	-5.179 E-02	244	-2.628 E-02	5.063 E-02	6.014 E-02	1.030 E-02	-2.808 E-03	109	1.182 E-02	-5.838 E-02	4.920 E-02

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
C23B	.564	.229	-9.638 E-02	119	.194	.174	3.710 E-02	.235	1.129 E-02	-8.123 E-02	140	.155	.187	-5.939 E-02	.214	8.379 E-02	129	.185	1.703 E-02	-3.332 E-02	237
C23C	.205	7.492 E-02	.115	.547	9.364 E-02	6.250 E-02	.178	.160	390	-4.797 E-03	-4.530 E-02	218	-1.923 E-02	-9.080 E-03	-8.981 E-02	4.428 E-03	-8.933 E-02	170	.243	164	.173
C24A	.180	502	203	.441	-5.788 E-02	116	-1.455 E-02	4.544 E-02	171	-6.710 E-02	.120	1.750 E-02	8.883 E-02	6.992 E-02	129	.146	9.085 E-02	-6.597 E-03	-4.303 E-02	-5.125 E-03	166
C24B	.580	.185	6.168 E-02	-7.954 E-02	.169	.318	.157	.154	112	-6.122 E-02	.108	.113	.136	107	.205	2.750 E-02	102	.256	.130	.103	-7.258 E-02
C24C	.627	.271	119	5.514 E-02	210	5.257 E-02	-6.053 E-02	-5.806 E-02	2.577 E-02	169	3.469 E-02	.209	.190	294	.208	3.291 E-02	-5.517 E-02	.144	1.835 E-02	4.466 E-02	-8.793 E-02
C25A	.284	7.227 E-02	.198	3.575 E-02	-9.709 E-02	.131	.171	.289	9.259 E-02	.156	-9.252 E-02	3.569 E-02	.306	-9.578 E-02	9.498 E-02	-7.425 E-02	.230	-4.881 E-02	7.517 E-02	385	-3.473 E-03
C25B	173	5.377 E-02	108	3.904 E-02	7.611 E-02	224	234	-7.058 E-02	9.436 E-02	-4.649 E-03	.137	.167	-2.067 E-03	.314	.467	2.809 E-02	103	205	9.464 E-02	.312	1.438 E-02
C25C	122	.565	1.924 E-02	.102	-8.114 E-02	178	.224	-5.841 E-02	.178	310	-6.496 E-02	102	2.643 E-02	.210	3.699 E-02	-3.754 E-02	244	103	.156	3.395 E-02	116

Extraction Method: Principal Component Analysis.

a 21 components extracted.





PROFESSIONAL COMMITMENT IN PROMOTING EDUCATION: NEED OF THE HOUR

Ms. Shalini Varandani

Research Scholar, CASE, The M.S. University of Baroda, Vadodara.

Prof R.G. Kothari

Dean, Faculty of Education & Psychology, The M.S. University of Baroda, Vadodara.

isci Abstract

Commitment to the teaching profession is an attribute desired in teachers and underlies the quality of education. Professional commitment of teachers is a key factor influencing the teaching learning process. It is the psychological identification of an individual teacher with the school and the subject matter or goals of education, and the intention of the teacher to maintain organizational membership and become involved in the job well beyond personal interest. Continued efforts made by professionally committed teachers flourish in supportive collegial environments that encourage continual professional growth and development throughout the career of teacher.

Teachers have been criticized for not reciprocating to the benefits of revision in pay scales, not improving professional competence and by not showing a dedication to their work. At the beginning of the career, there is an early stage of commitment to teaching associated with the choice of professional identity, followed by a stage of experimentation and search for new challenges. Teachers often experience a stage of conservatism, which can lead to eventual disengagement from the teaching profession. This transition from an enthusiastic engagement with the profession to a more distanced and limited

Volume: V Issue: I January-February, 2016

www.edupublication.com



involvement, reduces a teacher's willingness to reform classroom practice, their engagement in whole school initiatives and levels of participation in extracurricular activities. A decrease in commitment levels during the course of the teaching career is also problematic in relation to the retention of experienced teachers in the teaching profession. This paper will explore various aspects of professional commitment of teachers and the importance of professional commitment in promoting education.

Key words: Professional commitment, challenges to professional commitment, ways to inculcating professional commitment.

INTRODUCTION

Education is the process of shuman enlightment and empowerment for the achievement of a better and higher quality of life. A sound and effective system of education results in the enfoldment of learners' potentialities, enlargement their competencies and transformation of their interests and values. Teachers can act as trail blazers in the lives of learners and in the process of education for development. According to **Dave (1999)** teachers acquire professional competencies and commitment and if they are enabled and empowered to perform their multiple tasks in the classroom, school and community, then a chain reaction can begin starting with a sound teacher performance and culmination into high quality learning

among increasingly more learners in cognitive and psychomotor areas of human & development. Education tremendous potential for improving the quality of flying of the people in society with competent and dedicated teachers. The nations' well being depends on achers well being. The teachers' place in the society is of vital importance. Education is one of the most important institutional organizations of any nation as it oversees issues of national agenda. Its effective running firmly depends on its co – ordination in the direction of societal expectation. Successful educational programme lies the important on contributions of effort, involvement and most importantly on the overall teacher professionalization.

Volume: V Issue: I January-February, 2016

www.edupublication.com



Teacher commitment, among

factors, is crucial for effective schools.

An Snternational Multidisciplinary Reer Reviewed & Journal

Teacher professionalization therefore is the key in establishing the degree in teacher commitment and job satisfaction. The key to improving quality of schools lies in upgrading the status, training and working conditions of teacher, that is, in furthering the professionalization of teachers and teaching. Upgrading teaching occupation will lead improvements in teachers' performance plinareducation. lead which will ultimately improvements student > learning. According to Rana (1981) Commitment International Multidisciplinary quality of teacher teaching is significant to all the levels of education pre primary to higher education Th for imperative need committed teachers. Lack of commitment becomes a serious obstacle to the professionalization of teaching. Manning and Patterson (2005) observed that while academic qualification, subject matter knowledge, pedagogy and teaching skills important factors determining teachers competence and teaching efficacy, a knowledgeable teacher without motivation and dedication to teaching

other words, the quality of teaching is not only governed by the knowledge and skill competence of teachers but also their enthusiasm and commitment to teaching. Teachers who are dedicated and committed to teaching facilitate school based innovations and reforms that are meant to benefit students' learning and development. Teacher commitment and engagement has been identified as one of the most crucial factors in the success of The constant leaving of teachers from the teaching profession to other careers suggest that teaching is not an attractive career to in- service teachers. As noted by Ingersoll (2001) a fairly high proportion of teachers leave the aching profession in the early years of teaching and that some potential teachers do not join the teaching profession.

CONCEPT OF COMMITMENT

Definition Of Commitment

According to **Becker** (1960) commitment is always by somebody to something- be it a cause, an individual, a group, a position or a social phenomenon. Whereas Goffman (1963) referred to commitment as attachment to a position and its role. Nash (1966) noted that

Volume: V Issue: I January-February, 2016

www.edupublication.com

may not sustain quality education. In

commitment has the connotation of an 'inescapable responsibility'. Kanter (1968) refers to commitment as loyalty and involvement of a person. At times it a binding of the individual to behavioural acts. More recently, Rana (1981) observed that commitment has gained prominence as a personal quality and an ideal attribute desirable in personnel in 'service oriented profession.'

A similar definition of commitment emphasizes the importance of behavior in creating it. Salancik (1977) conceives commitment as a state of being in which an individual becomes bound by actions and it is these actions that sustain his activities and involvement. Thus from this definition of commitment, the binding the individuals to act: visibility of acts, the extent to which the outcomes are irrevocable; and the degree to which the person undertake the action voluntarily. Thus, commitment can be increased and harnessed to meet the goals and interests of the organization.

Commitment includes notion membership. Also, has special predictive potential and can provide predictions of a member regarding performance, motivation to work, contribution other spontaneous and related outcomes. Commitment has an element of 'voluntariness'.

Nature Of Commitment

Commitment has a multi dimensional nature. Commitment also has an element of voluntariness. According to Gerard (1968) Commitment has an element of 'voluntariness' to the to the extent that it Results in cost implications for the person. Due to this, the person who has no freedom of choice would be more nmitted that when the person has had freedom of choice in originally deciding features of behavior are important in ublick whether to engage in a particular line of action. The decision is often 'bolstered' by values of an individual.

> Kanter (1968) proposes three types of commitment: Continuance, Cohesion and Control commitment. He postulates that an individual who makes continuance commitment finds what is profitable to him and is bound up with his position in the organization. He is contingent on his participation in the system, commits for

> > Facebook: ereflectionjournal

Volume: V Issue: I January-February, 2016



Reviewed &

Zeflection An International Multidisciplinary

An International Multidisciplinary Reer Reviewed & Journal

his role..... There is 'profit' associated with continued participation and a 'cost' associated with leaving. Thus, sacrifice and investment are among the components of cognitive - continuance commitment.

Stebbins (1970)According to Commitment has a complex nature and it was postulated to have two distinct but related dimensions: 'Value' Commitment 'Forced' Commitment 'Continuance' Commitment. He defines commitment as a 'frame of mind that arises from the presence.' According to him, continuance commitment is psychological state that arises not from the presence of rewards but fron subjectively of 'immense defined penalties.'

Another side functioning commitment as noted by **Kiesler(1971)** that it may tie a person to a consistent line of activity because the person is motivated but due to 'cognitive need' to be consistent, for, 'commitment in and itself is not motivating.'

Based on the multi dimensional nature of commitment, Meyer and Allen (1991)

proposed three component model of commitment. All the three components have implications for the continuing participation of the individual in the organization. The three components are affective, continuance and normative commitment. Guest (1991) concluded that high commitment is associated with lower turn over and absence, but there is clear link no to performance. Commitment is a broader concept and tends to withstand transitory aspects of an employee's job. It is possible to be dis satisfied with a particular feature of the while retaining reasonably high level of commitment for the organization as a whole. Creating commitment will thus communication, education, training programmes and initiatives to increase the involvement development of performance and reward management system.

Components of Commitment

Meyer Allen (1991)viewed affective orientation Commitment as towards the organization, recognition of associated costs with leaving organization and a moral obligation to remain with the organization.

Volume: V January-February, 2016 Issue: I

www.edupublication.com



Deer Leviewed &

International Multidisciplinary

and Normative.

An International Multidisciplinary Reer Reviewed & Journal

Organizational commitment is the view that commitment is a psychological state that characterizes the employee's relationship with the organization and has implications for the decision to continue membership in the organization. What differs across in the above definitions is the nature of the psychological state being described. These differences were labeled differently be Meyer & Allen and were described as three component commitment: Affective. Continuanceplinar

of normative commitment feel that they ought to remain with the organization.

According to Mowday, et.al (1982) The relative strength of an individual's identification with and involvement in particular organization, conceptually, can be characterized by at least three factors: (a) a strong belief in and acceptance of organization's goal and values. (b) a willingness to exert considerable effort on behalf of the organization. (c) a strong desire to maintain membership in the organization.

Affective Commitment refers to the employee's attachment to, dentification with and involvement in the organization. **Employees** with strong commitment continue employment with the organization because they want to do so.

Dave (1999) argued that commitment plays a decisive role in effective teacher education. Thus, well trained fective teachers are those who are both competent and committed professional practitioners. Hence, the task of fostering professional commitment among teachers must become an integral part of pre service and in service teacher education. He gave five areas of commitment which are stated below:

Continuance Commitment refers to an awareness of the costs associated with leaving the organization. Employees whose primary link to the organization is based on continuance commitment remain because they need to do so.

1. Commitment to the learner- This component focussed on love for learner, readiness to help learner, concern for all round development of learner

Normative **Commitment** reflects (G) feeling of obligation to continue employment. Employees with a high level

> Volume: V Issue: I

January-February, 2016

www.edupublication.com



2 - Reflection ISSN 2278-120X

An International Multidisciplinary Reer Reviewed & Journal

- 2. Commitment to the **society-**This component focussed on awareness and concern on the impact of teachers work on the degree of advancement of families, communities and Nation as a whole.
- 3. **Commitment to the profession-** This component focussed on internal acceptance of the role responsibility of the teacher's profession, no matter under what circumstances one has entered into it iplina
- Commitment to achieve excellence-This component focussed on care and concern shown by the cacher doing everything in the society and in the community in the best possible do-it well attitud manner, the (whatever is done, is done well)
- Commitment to the basic human values- This component focussed on genuine practice of professional values such as impartiality, objectivity intellectual honesty, national loyalty with consistency. (Role model)

Consequences of Commitment

Commitment of any type is related to employee retention. Commitment directly affects work related behaviour such as attendance, performance and willingness to go beyond and above the call of duty.

An employee with strong affective commitment feels emotional attachment to the organization. The employee has greater motivation or desire to contribute meaningfully to the organization. **Employees** with strong affective commitment remain less absent from their work and are motivated to perform better for the job. Affective commitment is positively related to attendance of employee. Thus, it leads to reduced absenteeism in the organization. Employees with strong affective commitment to the organization work harder at their jobs and perform them edupublic better than those with weak commitment. It is positively correlated with work effort.

> with continuance Employees strong commitment remain with the organization not because of the emotional attachment but because of recognition that the cost associated with doing otherwise is too high. It negatively related to attendance. **Employees** with continuance commitment are more likely

> > Facebook: ereflectionjournal

Volume: V January-February, 2016 Issue: I



to stay with the organization than are those with weak commitment.

Employees with normative strong commitment are tied to the organization by feeling of obligation and duty. Such feeling motivates the individual to behave appropriately and do what is right for the organization. It is positively related to job performance, attendance organizational citizenship. Employees who remain in organization primarily because of strong normative commitmentplinar Amaimportant aspect of present study might occasionally resent their sense of obligation to the organization.

Mathieu-Zajac (1990) commented that Commitment and employees intention to leave the organization and actual turno Thus, negatively correlated. commitment directly leads to employee retention in the organization and reduces the turnover. Commitment is also found to be positively related to citizenship behavior of employees work. Citizenship behavior includes work related behavior that goes "beyond and above" that dictated by the organizational policy and one's job description. It includes extra role or volunteering for special work activities. Commitment is

also found to be related to the way employees respond to dissatisfaction with events at work. Commitment is positively correlated with willingness to suggest improvements and negatively correlated with the tendency to withdraw passively. Commitment to the organization has implication on well being and behavior of the employee beyond the work place.

Variables Of Commitment

would be to look into various variables affecting commitment. Several years ago, it was suggested by Stebins (1970) that the major influence on commitment could be grouped into three categories namely: Personal Characteristics (b) Job or role related Characteristics (c) Work experiences. More recent research by Nais (1981) suggested the need for a forth category namely structural correlates.

Personal Variables of Commitment

Personal correlates of commitment include age, tenure, educational level, gender, race and various personal factors. As observed by **Brown** (1969)Commitment is positively related to both age and tenure. As the age or tenure in the

Volume: V Issue: I January-February, 2016

www.edupublication.com



disefplina

An International Multidisciplinary Reer Reviewed & Journal

organization increases, the individual's opportunities for alternative employment become more limited. In case of gender, studies show that women as a group were found to be more committed than men.

Thus, a variety of personal correlates have been found to be related to commitment. These finding indicate rather clearly that individual differences must be taken into account while studying commitment.

Role Related Variables

Commitment

Studies conducted by Brown (1969) showed that Commitment increases with increased job scope and with increase in challenge employee experiences in the organization. **Employees** respond with more challenge in their job. Also, Role conflict was found to be inversely related to commitment where as mixed results emerged for role ambiguity. Thus role related correlates positively affect commitment as long as employee has clear and challenging assignments. Where the assignment are ambiguous, place of employee in conflict or if there is excessive role stress, than on commitment is affected adversely.

Structural Variables of Commitment

According to Stebbins (1970) various structural correlates like organization size, union presence, span of control and centralization of authority were found to be not related to commitment. However, Mowday (1982) found that formalization, functional dependence and decentralization related were to commitment. Employees experiencing decentralization, greater greater dependence on work of others and greater

formality of written rules and procedures were found to be more committed. In the study of **Juliane** (2006) it was concluded that increased participation in decision making was also related to commitment.

Thus, structural correlates can combine th personal and role related correlates to influence commitment of an individual in the organization.

Work **Experience** Variables of **Commitment**

Work experiences are viewed as a major socializing force and represent important influence on the extent to which psychological attachments formed with the organization. They occur during an employee's tenure with the organization. Stebins (1970) found that Organizational dependability or the extent

Facebook: ereflectionjournal

Volume: V Issue: I January-February, 2016

to which employees felt the organization could be counted upon to look after employee interest, was significantly related to commitment. It was also found that commitment was related to the extent to which employee expectations were met at the work place. Thus, employees maintaining positive attitude towards the organization showed heightened commitment.

Also the grant -in-code (1964) and Secondary Education Act (1972) has alsoplina given various code of conduct to be observed by the Secondary School Teachers. These include attendance and timing of job according to which a full time teacher has to provide guidelines for fixed teaching hours for teachers, ru attendance, and rules for teachers such as not allowing them to take tuitions and so on. These codes to conduct also influence

CONCEPT OF **PROFESSIONAL** COMMITMENT

commitment of teachers.

A profession is a vocation or occupation requiring advanced training in some liberal art or science and usually involves mental work rather than manual. Various fields like teaching and engineering are example so profession. The term professional refers to members of a particular vocation or occupation that adhere to particular ethics of profession and practice the profession based on similar standards.

Mowday (1982) defined professional commitment as "the extent to which one indentifies with one's profession and accepts its values." Meyer (2001) noted that professional commitment is a distinct concept from organizational commitment.

According to Hall (1968) Professional commitment is defined as the extent to which onen is committed to one's profession identified elements including edication and social obligation.

Vandenberg & Scarpello (1994) defined professional commitment as "a person's belief in and acceptance of the values of his or her chosen occupation or line of work and a willingness to maintain membership in that occupation."

IMPORTANCE OF PROFESSIONAL COMMITMENT

As cited by Rana (1981) Radhakrishnan had stated that "The teacher.....must be a committed man, committed to faith in the

Facebook: ereflectionjournal

Volume: V January-February, 2016 Issue: I

man,

humanity

and

Reflection An International Multidisciplinary Beer

recuperative power." Since commitment to the teaching profession is an attribute desired in teachers and underlies the quality of education, an investigation into commitment of teachers, various factors leading to teachers' commitment would make a significant contribution to the field of education. In India, the teaching commitment has been maligned in recent years as inefficient and there has been a decline of faith in education in general, ciplinar flourish Teachers have been criticized as not reciprocating to the benefits of revision in pay scales, in improving professional competence and by showing a dedication to their work. It is also felt that the teaching commitment of this country whole has not been able to exercise their moral authority and commitment to ideals adequately, in shaping the destiny of the coming generation. **Professional** commitment of teachers in India is not considered as an important pre-requisite for entry, nor for maintaining and securing membership in the profession. Teachers dedicate their professional lives to the academic success of their students.

committing themselves continuous professional growth through active learning and advancement to their teaching practice. As teachers embrace professional commitment, administrators must support teachers in self-reflective practices, dedicating themselves growing professionally in their practice and actively working to advance the teaching profession. Continued efforts of professionally committed teachers supportive collegial environments that encourage continual professional growth and development through out the career of teacher. In this way, the joint vision of professionally committed teachers and supportive dministrators to produce well prepared students for reality.

The key to improving the quality of schools lies in upgrading the status, training and working condition teaching, that is, furthering the in professionalization of teachers and teaching. The rationale underlying this view is that upgrading the teaching occupation will lead to improvements in the motivation and commitment of teachers which in turn, will lead to improvements of teacher performance,

Volume: V Issue: I

Effective high school teachers promote

student achievement by intentionally

January-February, 2016

www.edupublication.com

which will ultimately lead in student learning. Commitment is considered to be an important variable in understanding employee behavior and attitudes.

Teaching is a complex and demanding work and there is a daily need for teachers to fully engage in that work with not only heads, but also with their hearts. It appears to be a professional necessity for teachers to be emotionally committed to their work, for without this emotional connection teachers face the constant plinar of fective. The result is lack of planning, danger of burn-out in an increasingly intensified work environment. Teacher commitment has significant implications for both school leaders and system of education. According to **Huberman** (1993) Teacher commitment has

identified as one of the most critical factors for the future success of education and schools. Teacher commitment is closely associated to teachers' work performance and their ability to innovate and to integrate new ideas into their practice, absenteeism, staff turnover as well as having an important influence on students' achievement in and attitudes towards school.

The level of teachers' commitment is considered to be as a key factor in the

success of current educational reform it influences teachers' agenda willingness to engage in co-operative, reflective and critical practice.

Qualified teachers lacking motivation to teach often have little enthusiasm and driving force in their work. When a teacher has taught for some time, work may become routinized. Consequently, interest decreases and the teacher fails to work to his/her capacity and becomes less resistance towards change and general negligence. Here professional commitment of teachers helps to motivate teachers to stay in the field of teaching.

ROLE OF TEACHER

her is the central element in educational system holding various important responsibilities. Teacher plays a pivotal role in the educational system. The overall performance of educational institution depends upon the teachers and their level of professional commitment and job satisfaction. The progress of a country largely depends on the quality of teachers and for this reason, teaching is the noblest of all professions and the teachers are also referred to as Nation Builders. Teachers are expected to help

Facebook: ereflectionjournal

Zeflection An International Multidisciplinary Neer Zeviewed &

Volume: V January-February, 2016 Issue: I



students to become critical and constructive thinkers through the teaching learning process. So role of teacher is very importance in all the societies. Teachers play an important role in overall development of students in different phases of education.

CHALLENGES FOR TEACHER COMMITMENT

As opined by Day (2004) Teacher commitment may be enhanced erplina diminished by factors such as student behaviour, collegial and administrative support, parental demands, and national **UNESCO** policies. education International Conference on Education (1996) suggests that reformed polic many countries in recent years have led to deterioration in the working conditions of teachers, in turn producing demoralization, abandonment of profession, absenteeism, and a negative impact on the quality of education offered to students. The following are some of the hazards to teacher commitment education:



Reflection An International Multidisciplinary Neer Reviewed &

- 1. Lack of self-motivation
- 2. Monotonous way of teaching

- 3. Too much importance given to completion of portions
- 4. Lack of encouragement from higher officials/ management
- 5. Insufficient salary
- 6. Lack of increments incentives
- 7. Commercialization of Education

WAYS **AND MEANS** TO **INCULCATING PROFESSIONAL** COMMITMENT **AMONG TEACHERS**

The following are a few signposts, which f seriously followed, can be useful for of the teachers to become passionately committed.

Realizing the responsibility: Teachers are the sculptors of the future society. Therefore, they must realize their role and a great responsibility that has been entrusted in their hands in producing good citizens with great democratic values.

2. Developing self-esteem: The teachers with higher self-esteem are more flexible in their thinking, more willing to learn and more effective in making their students' learning.

Facebook: ereflectionjournal

Volume: V Issue: I January-February, 2016



- 3. Being interesting and interested: Most of the teachers who inspire their varied students have personal professional qualities-they help students to enquire, explore, examine, question, reason and solve their own problems. They have the knack of making education entertaining and entertainment education.
- Choosing a mentor: A young teacher can get the help of another teacher whom he admires. experienced teachers can make advantageplinar core values and ideas about education. of special mentors.
- Making teaching meaningful: A good teacher relates the subject to life and makes his students know why they are studying a particular subject of lesson and how they can be benefited by it I way their teaching becomes meaningful.
- Controlling and caring: What is 6. needed is to promote self-discipline and encourage teachers and students respect and care for each other.
- Developing cultural sensitivity: It is the moral responsibility of passionately committed teacher to cultivate cultural appreciate sensitivity and cultural diversity and teach the same to his students.

- Finding time for being alone: To be passionately committed, teachers must find time for solitude to reflect in private moments on his personal professional life. Such a self-introspection would not only give them opportunity for selfimprovement but would make them able to inspire their students to do the same.
- 9. Determine core values: Fried (1995) advises teachers to ask themselves a specific set of questions to clarify their
- Provide meaningful challenges: Teachers can develop their passion for teaching introducing meaningful by challenges or real jobs for pupils to "plan, organize, carry out and complete for the good of the community." For example, pupils can take part in "Reduce, Reuse and Recycle" projects.

CONCLUSION

Education is, indeed, a process of human enlightenment and empowerment. It is not a product to be sold and bought in the academic market. In the name of high surrounding words like globalization, professionalization, commercialization and privatization, we are tending to convert educational process into a market process. School can never be a factory

Zeflection An International Multidisciplinary Beer Zeviewed &

Volume: V Issue: I January-February, 2016

www.edupublication.com

and teachers can never be technocrats. Likewise, students cannot be treated as finished products. It is high time that interface between commitment among teachers and their performance empirically tested. analysed explained. It is indeed, the need of the hour. There has to be a humanistic approach the teaching-learning process.

commitment indicates Teacher teachers with high levels of commitmentalia demonstrate stronger harder, affiliation to their schools, and show more desire to carry out the goals teaching than teachers with low levels of commitment. More importantly, students of highly committed teachers are likely to learn material and develop a positive attitude toward school than those of teachers with low levels of commitment. Teachers are to imbibe a high level of commitment to learning, and the society should learn that the teachers are not a special brand of workers or employees but it is the most respected and revered section of the population. Only then, we will be able to achieve the goals of education and make our nation a true leader of the academic world.

REFERENCES

Azad, J.L. (2003). Teacher of the New Millennium. International Educator, 15 (2), pp.10-14.

Becker, H. (1960). Notes on the concept of Commitment. American Journnal of Sociology. 66 (1), 32.

Becker, D.P. & Smith, T. (1997) Teacher Turn over and Teacher Quality: Refocusing the Issue, Journal of Teachers College Record, Vol. 99, No. 1, Pg. 29-35.

Brown, (1969) Teacher Librarians in learning Organization. Paper presented at the Annual Conference of the International Association of School Librarianship, Canada, Pg. 25-

Dash, N. (2004). Is teaching a profession. Edutracks, 4(4), pp.13.

Dave, R.H., (1998). Competency based and commitment oriented teacher education for quality education. New Delhi: NCTE, Sri Aurobindo Marg.

Day, C. (2004). A Passion for Teaching. London: Routledge Falmer.

Elliott, B., and Crosswell, L. (2001). Commitment to teaching: Australian perspectives on the interplays of the

Volume: V Issue: I January-February, 2016

www.edupublication.com



professional and the personal in Lille. teachers' lives. France: http://eprints.qut.edu.au/968/

Fried, R. L. (1995). The Passionate Teacher: A Practical Guide. Boston, Mass.: Beacon Press.

> http://eyesonsuccess.com/2011/01/12 /teachers-commitment/

Gerard, H. (1968). Basic Features of Commitment: A Source Book, Chicago: Rand Mc Nally.

Goffman, E. (1963). Encounters Two Sociological Studies in Sociology Interaction. Indiana: Bobby's Mercy Co. (89).

Guest, E.A. (1991). Human resource management. London: McGraw Hill.

Huberman, M. (1993). The Lives of (J.**Teachers** Neufeld, Trans.). London: Cassell Villiers House.

Ingersoll, R.M. (2001). Teachers turnover and teachers shortages: organizational analysis. American Educational Research Journal, 38 (3), 499-534.

U Juliane, S. **Predictors** (2006).of Organizational Commitment of Secondary school teachers. *Education Tracks*, 6(8). 61-63.

Kanter, R. (1968). Commitment and Social Organization: A study of Commitment Mechanism in Utopian Countries. American Sociological Review, 33(4), 499.

Kiesler, C and Sakumara, J. (1966). A Test of model of Commitment. Journal of Personality and Social Psychology, 3(3), 349.

Louis, K. S. (1998). Effects of teacher quality of work life in secondary schools on commitment and sense of efficacy School Effectiveness and School Improvement, 9(1), pp.1-27.

w J.E. and Zajac, D.M. (1990). A review of meta analysis of the antecedents correlates and consequences of organizational commitment. Psychological Bulletin 108, 171-199

Manning, M., & Patterson, J. (2005). Unfulfilled promise: **Ensuring** quality teachers for our Nation's schools. Childhood Education, 81(4), 249-250.

Meyer, J., and Allen, N. (1991). A threecomponent conceptualization of

Reflection An International Multidisciplinary Heer Reviewed E Journal

Volume: V January-February, 2016 Issue: I

www.edupublication.com



2 - Reflection ISSN 2278-120X

An International Multidisciplinary Reer Reviewed & Journal

organizational commitment. Human Resource Management Review, 1, pp.61-89.

Meyer, J. (2001). Development and Consequences of three components of Commitment. Human Resource Management Review, Vol.1, Pg. 61-89.

Mowday, R; Porter, L & Steers, R (1982). Employee – Organization linkages: psychology of commitment, absenteeism and turn over. London: Academic Press.

Nash, P. (1966). Authority and Freedom in Education. New York: John Willey & Sons, 63

J. (1981). Commitment' Nias, Motivation Primary School Educational 7 Teachers. Review, 33(3), 181-190.

Rana, M. (1981). The Organizational **Commitment** of Homescience Teachers, Journal of Educational Management and Leadership, 36(1), 85-99

Salancik, G.R. (1977). Commitment and organizational the control of behavior and belief, New Direction in organizational behavior. Chicago: St. Clair Press.

Stebbins, R. (1970) Commentary misunderstanding concept of commitment: theoretical clarifications. Social Forces. 28(4), 526.

Singh, P. (1998). Attributes of Effective Teachers. Indian Journal of Teaher Education, 1(1), pp. 73-81.

Tsui, K. T., and Cheng, Y. C. (1999). School organisational health and teacher commitment: A contingency study with multi-level analysis. Educational Research and Evaluation, 5(3), pp. 249-268.

ation.com Vandenberg, R.J. and Lance, C.E. (1982). Examining the casual order of job satisfaction and organizational commitment Journal of Management, 18, 153-167.

Facebook: ereflectionjournal

Volume: V January-February, 2016 Issue: I