


Faculty of Management Studies
M.S. University of Baroda
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C E R T I F I C A T E

This is to certify that this Ph.D. work, entitled
“POWER SECTOR REFORMS IN INDIA
AND
RESTRUCTURING OF GUJARAT ELECTRICITY BOARD
A CASE STUDY”,

submitted by Mr. Muralidharan K. Iyer, for the Degree of Doctor of Philosophy,
M.S. University of Baroda, Vadodara, has been carried out under my guidance
and supervision. To the best of my knowledge and belief, the thesis has duly been
completed by the candidate himself.


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